

## Consolidated Balance Sheets (JPNGAAP) ~Assets~

Millions of yen	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012	03/2013	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019	03/2020
<b>Assets</b>																	
<b>Current assets</b>																	
Cash and deposits	58,676	81,243	75,257	99,852	111,515	111,981	111,211	111,126	111,495	100,418	115,367	103,631	117,306	129,364	136,785	129,468	123,450
Notes and accounts receivable	12,046	7,670	33,215	21,206	17,738	15,432	30,682	15,474	18,431	30,226	22,110	20,973	21,487	26,053	24,383	40,396	41,474
Short-term investment securities	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	-	-
Inventories	809	1,112	5,489	4,188	4,268	-	-	-	-	-	-	-	-	-	-	-	-
Merchandises and finished goods	-	-	-	-	-	4,917	3,237	2,992	2,343	2,376	2,013	1,881	2,428	2,820	3,233	4,484	5,850
Work in progress	-	-	-	-	-	291	54	287	738	47	700	4	109	11	3	5	206
Raw materials and supplies	-	-	-	-	-	581	469	427	573	357	433	314	233	302	253	330	433
Content production account	10,128	15,510	7,312	11,903	14,793	18,392	16,025	19,890	25,047	15,805	20,556	35,113	41,419	34,548	44,167	50,620	71,479
Deferred tax assets	1,850	3,440	7,877	5,634	4,158	3,882	6,231	4,493	5,022	5,438	4,819	4,818	6,561	7,029	-	-	-
Income taxes receivable	-	-	-	-	-	-	5,994	6,907	6,396	2,223	288	-	-	-	-	-	-
Other	1,157	1,337	3,968	4,656	3,642	3,179	4,973	2,821	2,236	2,279	7,465	4,201	5,275	9,222	7,486	9,770	8,163
Allowance for doubtful accounts	(227)	(262)	(868)	(832)	(385)	(270)	(533)	(120)	(124)	(136)	(151)	(122)	(143)	(314)	(212)	(265)	(161)
<b>Total current assets</b>	<b>84,441</b>	<b>110,053</b>	<b>132,251</b>	<b>146,608</b>	<b>155,730</b>	<b>158,387</b>	<b>213,347</b>	<b>164,301</b>	<b>172,161</b>	<b>159,035</b>	<b>173,604</b>	<b>170,815</b>	<b>194,679</b>	<b>209,038</b>	<b>216,100</b>	<b>234,811</b>	<b>250,896</b>
<b>Non-current assets</b>																	
<b>Property and equipment</b>																	
Buildings and structures	3,445	3,667	18,694	17,316	17,024	16,467	16,809	17,617	16,645	17,875	18,016	13,212	13,779	14,777	15,657	17,179	18,341
Accumulated depreciation	(1,250)	(1,525)	(11,546)	(11,354)	(11,641)	(11,849)	(12,198)	(12,771)	(12,414)	(11,619)	(12,296)	(8,611)	(8,654)	(9,365)	(9,993)	(10,663)	(11,603)
Buildings and structures (net)	2,195	2,142	7,148	5,962	5,382	4,618	4,610	4,846	4,231	6,256	5,719	4,601	5,124	5,412	5,663	6,515	6,738
Tools and fixtures	8,445	9,116	12,481	11,365	11,357	11,577	13,582	10,840	11,147	12,558	13,062	13,074	13,312	13,694	14,021	14,759	15,943
Accumulated depreciation	(5,367)	(6,162)	(8,761)	(7,963)	(8,124)	(8,274)	(11,171)	(9,031)	(9,245)	(8,885)	(9,240)	(9,699)	(10,047)	(10,626)	(9,855)	(10,065)	(11,112)
Tools and fixtures (net)	3,077	2,954	3,719	3,401	3,233	3,302	2,410	1,808	1,902	3,672	3,822	3,375	3,265	3,067	4,165	4,693	4,830
Amusement equipment	-	-	58,733	41,577	31,393	21,344	23,919	19,948	19,601	20,014	20,222	16,559	15,457	16,247	16,910	17,435	17,529
Accumulated depreciation	-	-	(45,292)	(30,778)	(25,486)	(18,753)	(21,086)	(17,643)	(17,008)	(17,804)	(17,830)	(15,105)	(14,012)	(14,455)	(14,588)	(14,790)	(15,420)
Amusement equipment (net)	-	-	13,440	10,798	5,906	2,590	2,832	2,304	2,593	2,209	2,392	1,454	1,445	1,792	2,322	2,645	2,108
Other	7	16	26	24	19	56	144	188	193	169	129	127	101	181	177	184	3,425
Accumulated depreciation	(7)	(8)	(15)	(19)	(15)	(20)	(51)	(99)	(127)	(109)	(87)	(83)	(47)	(79)	(115)	(115)	(484)
Other (net)	0	7	10	5	3	36	92	89	65	59	41	43	54	101	62	68	2,940
Land	3,813	3,813	5,516	5,404	5,404	8,515	8,277	8,277	8,102	7,964	7,939	4,008	3,798	3,798	3,795	3,782	3,782
Construction in progress	-	-	159	91	8	19	626	2	288	5	1	136	61	62	50	183	147
<b>Total property and equipment</b>	<b>9,087</b>	<b>8,918</b>	<b>29,995</b>	<b>25,664</b>	<b>19,939</b>	<b>19,082</b>	<b>18,850</b>	<b>17,328</b>	<b>17,183</b>	<b>20,169</b>	<b>19,917</b>	<b>13,620</b>	<b>13,748</b>	<b>14,234</b>	<b>16,060</b>	<b>17,889</b>	<b>20,547</b>
<b>Intangible assets</b>																	
Goodwill	-	4,934	23,446	20,276	18,883	17,771	10,233	-	-	-	-	-	-	-	-	-	-
Other	7,550	1,161	1,942	1,381	1,140	925	11,390	10,324	10,121	10,940	10,835	10,192	6,447	4,735	4,559	5,105	5,387
<b>Total intangible assets</b>	<b>7,550</b>	<b>6,096</b>	<b>25,389</b>	<b>21,657</b>	<b>20,024</b>	<b>18,697</b>	<b>21,623</b>	<b>10,324</b>	<b>10,121</b>	<b>10,940</b>	<b>10,835</b>	<b>10,192</b>	<b>6,447</b>	<b>4,735</b>	<b>4,559</b>	<b>5,105</b>	<b>5,387</b>
<b>Investments and other assets</b>																	
Investment securities	3,516	1,295	1,459	455	656	2,063	567	386	598	493	701	1,172	749	780	154	1,226	2,308
Long-term loans	4	9	173	176	171	360	6	-	-	-	-	-	-	-	-	-	-
Guarantee deposits	2,864	2,863	17,361	14,198	13,235	12,327	13,530	12,316	12,785	10,121	9,746	10,167	9,173	9,204	9,879	10,373	10,612
Construction support deposits	-	-	2,158	1,886	1,524	1,249	1,125	-	-	-	-	-	-	-	-	-	-
Claims in bankruptcy	-	-	2,240	5,065	327	376	202	-	-	-	-	-	-	-	-	-	-
Net defined benefit asset	-	-	-	-	-	-	-	-	-	-	-	-	-	120	155	93	-
Deferred tax assets	2,665	1,768	6,523	4,939	852	952	1,682	1,082	460	1,229	1,125	1,198	4,972	2,572	8,902	7,757	8,731
Other	502	689	533	541	621	528	300	1,280	1,341	1,150	1,495	5,192	3,185	3,394	3,965	5,418	4,238
Allowance for doubtful accounts	-	-	(4,738)	(5,515)	(948)	(831)	(706)	(683)	(672)	(631)	(809)	(420)	(224)	(222)	(63)	(61)	(88)
<b>Total investments and other assets</b>	<b>9,554</b>	<b>6,626</b>	<b>25,712</b>	<b>21,748</b>	<b>16,440</b>	<b>17,027</b>	<b>16,707</b>	<b>14,382</b>	<b>14,514</b>	<b>12,363</b>	<b>12,259</b>	<b>17,309</b>	<b>17,856</b>	<b>15,850</b>	<b>22,993</b>	<b>24,809</b>	<b>25,802</b>
<b>Total non-current assets</b>	<b>26,192</b>	<b>21,641</b>	<b>81,097</b>	<b>69,071</b>	<b>56,404</b>	<b>54,806</b>	<b>57,182</b>	<b>42,034</b>	<b>41,819</b>	<b>43,473</b>	<b>43,012</b>	<b>41,122</b>	<b>38,052</b>	<b>34,820</b>	<b>43,612</b>	<b>47,803</b>	<b>51,737</b>
<b>Total assets</b>	<b>110,633</b>	<b>131,695</b>	<b>213,348</b>	<b>215,679</b>	<b>212,134</b>	<b>213,194</b>	<b>270,529</b>	<b>206,336</b>	<b>213,981</b>	<b>202,509</b>	<b>216,617</b>	<b>211,938</b>	<b>232,731</b>	<b>243,859</b>	<b>259,713</b>	<b>282,614</b>	<b>302,634</b>

\*FY2019/3 figures adjusted to reflect changes instituted as of FY2020/3 in the accounting of digital content sales.

Consolidated Balance Sheets (JPNGAAP) ~Liabilities and Net Assets~

Millions of yen	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012	03/2013	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019	03/2020
<b>Liabilities</b>																	
Current liabilities																	
Notes and accounts payable	3,205	2,241	12,124	13,275	10,704	10,097	10,666	7,777	9,220	8,653	11,563	11,820	14,671	14,220	14,848	23,592	25,537
Short-term loans	-	-	-	-	26	26	2,808	1,338	5,253	5,726	6,852	7,122	9,722	8,437	8,931	8,685	-
Long-term borrowings due within one year	18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Current portion of corporate bonds	-	-	-	-	-	-	37,000	-	-	-	35,000	-	-	-	-	-	-
Other accounts payable	1,020	1,190	6,509	4,773	3,912	2,884	3,528	-	-	-	-	-	-	-	-	-	-
Accrued expenses	1,551	1,662	6,413	3,379	1,859	1,503	6,611	-	-	-	-	-	-	-	-	-	-
Accrued income taxes	1,313	9,994	4,848	994	763	3,239	4,090	2,269	4,034	1,499	2,980	3,974	5,726	1,665	9,162	1,694	10,159
Accrued consumption taxes	408	1,022	1,245	895	699	686	2,839	-	-	-	-	-	-	-	-	-	-
Advance payments	697	896	991	1,188	1,145	563	920	-	-	-	-	-	-	-	-	-	-
Deposits received	354	385	421	490	551	517	561	-	-	-	-	-	-	-	-	-	-
Provision for bonuses	1,239	1,021	2,648	1,872	1,802	1,413	1,571	1,453	1,200	966	1,771	1,696	2,672	2,358	3,246	3,273	4,061
Provision for sales returns	1,569	1,316	1,186	2,271	1,135	1,598	4,046	1,780	1,545	4,319	4,609	4,865	3,334	6,197	3,985	9,178	4,253
Provision for game arcade closings	-	-	292	2,973	226	445	321	487	260	256	251	379	75	64	58	49	43
Deferred tax liabilities	-	-	-	-	-	-	-	-	-	-	3	-	-	-	-	-	-
Asset retirement obligations	-	-	-	-	-	-	-	63	2	3	3	9	5	17	-	5	3
Other	807	1,057	1,159	289	257	499	291	13,332	12,258	15,989	17,472	20,062	19,529	22,482	18,610	20,968	25,285
<b>Total current liabilities</b>	<b>12,185</b>	<b>20,790</b>	<b>37,840</b>	<b>32,404</b>	<b>23,082</b>	<b>23,477</b>	<b>75,257</b>	<b>28,504</b>	<b>33,778</b>	<b>37,414</b>	<b>80,508</b>	<b>49,931</b>	<b>55,737</b>	<b>55,445</b>	<b>58,842</b>	<b>67,449</b>	<b>69,344</b>
Non-current liabilities																	
Corporate bonds	-	-	50,000	50,000	37,000	37,000	35,000	35,000	35,000	35,000	-	-	-	-	-	-	-
Provision for employees' retirement benefits	978	1,173	3,001	2,169	1,528	1,644	2,170	3,061	3,808	4,714	-	-	-	-	-	-	-
Provision for directors' retirement benefits	110	55	189	262	215	236	250	266	234	244	178	151	162	88	88	52	52
Provision for game arcade closings	-	-	-	-	796	721	645	590	584	468	383	423	127	83	41	-	40
Net defined benefit liabilities	-	-	-	-	-	-	-	-	-	-	4,425	2,200	2,747	2,546	2,676	2,893	3,214
Deferred tax liabilities	-	-	-	-	-	-	2,354	2,577	2,605	1,655	1,978	2,371	2,153	573	896	1,383	1,062
Asset retirement obligations	-	-	-	-	-	-	-	657	149	800	807	953	2,355	2,450	2,812	3,132	3,291
Other	63	84	202	204	1,318	1,390	593	534	523	574	658	591	665	767	994	1,257	3,698
<b>Total non-current liabilities</b>	<b>1,152</b>	<b>1,313</b>	<b>53,394</b>	<b>52,635</b>	<b>40,858</b>	<b>40,992</b>	<b>41,013</b>	<b>42,687</b>	<b>42,906</b>	<b>43,457</b>	<b>8,432</b>	<b>6,692</b>	<b>8,210</b>	<b>6,510</b>	<b>7,510</b>	<b>8,719</b>	<b>11,360</b>
<b>Total liabilities</b>	<b>13,338</b>	<b>22,103</b>	<b>91,234</b>	<b>85,040</b>	<b>63,940</b>	<b>64,469</b>	<b>116,271</b>	<b>71,192</b>	<b>76,684</b>	<b>80,872</b>	<b>88,940</b>	<b>56,623</b>	<b>63,948</b>	<b>61,955</b>	<b>66,353</b>	<b>76,168</b>	<b>80,705</b>
(Minority interests)																	
(Minority interests)	594	658	1,120	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Shareholders' equity																	
I Common stock	7,154	7,433	7,803	-	-	-	-	-	-	-	-	-	-	-	-	-	-
II Capital surplus	36,393	36,673	37,044	-	-	-	-	-	-	-	-	-	-	-	-	-	-
III Retained earnings	53,931	65,561	76,022	-	-	-	-	-	-	-	-	-	-	-	-	-	-
IV Unrealized gains on revaluation of other investment securities	363	472	531	-	-	-	-	-	-	-	-	-	-	-	-	-	-
V Foreign currency translation adjustments	(898)	(807)	(97)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VI Treasury stock	(245)	(401)	(506)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total shareholders' equity	96,700	108,933	120,993	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total liabilities, minority interests and shareholders' equity</b>	<b>110,633</b>	<b>131,695</b>	<b>213,348</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net assets</b>																	
Shareholders' equity																	
Common stock	-	-	-	8,038	14,928	15,134	15,204	15,204	15,204	15,204	15,368	23,680	23,753	23,828	23,868	24,039	24,039
Capital surplus	-	-	-	37,279	44,169	44,375	44,444	44,444	44,444	44,444	44,607	52,920	52,993	53,067	53,107	53,281	53,388
Retained earnings	-	-	-	84,315	90,295	93,220	98,848	82,711	85,320	68,153	71,298	79,355	95,581	109,764	129,513	143,451	159,222
Treasury stock	-	-	-	(540)	(841)	(852)	(856)	(859)	(861)	(862)	(870)	(876)	(888)	(897)	(10,159)	(10,162)	(9,900)
<b>Total shareholders' equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>129,092</b>	<b>148,552</b>	<b>151,879</b>	<b>157,641</b>	<b>141,501</b>	<b>144,108</b>	<b>126,940</b>	<b>130,404</b>	<b>155,079</b>	<b>171,439</b>	<b>185,763</b>	<b>196,330</b>	<b>210,610</b>	<b>226,750</b>
Accumulated other comprehensive income (loss)																	
Unrealized loss on revaluation of other investment securities	-	-	-	(8)	(12)	(71)	(9)	(14)	124	57	253	618	341	364	89	116	(162)
Foreign currency translation adjustments	-	-	-	377	(1,504)	(4,488)	(4,951)	(7,929)	(8,696)	(6,911)	(4,780)	(1,292)	(3,207)	(4,640)	(3,674)	(4,651)	(5,085)
Remeasurements of defined benefit plans	-	-	-	-	-	-	-	-	-	-	432	99	(607)	(165)	(132)	(285)	(318)
<b>Total accumulated other comprehensive income (loss)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>368</b>	<b>(1,517)</b>	<b>(4,560)</b>	<b>(4,960)</b>	<b>(7,943)</b>	<b>(8,572)</b>	<b>(6,853)</b>	<b>(4,094)</b>	<b>(574)</b>	<b>(3,474)</b>	<b>(4,440)</b>	<b>(3,718)</b>	<b>(4,820)</b>	<b>(5,567)</b>
Subscription rights to shares	-	-	-	-	81	410	715	814	977	652	348	327	374	453	603	517	608
(Minority interests)	-	-	-	1,178	1,077	995	861	771	783	897	1,018	482	-	-	-	-	-
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	443	128	144	139	137
<b>Total net assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>130,639</b>	<b>148,193</b>	<b>148,724</b>	<b>154,258</b>	<b>135,143</b>	<b>137,297</b>	<b>121,636</b>	<b>127,676</b>	<b>155,314</b>	<b>168,783</b>	<b>181,904</b>	<b>193,359</b>	<b>206,445</b>	<b>221,928</b>
<b>Total liabilities and net assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>215,679</b>	<b>212,134</b>	<b>213,194</b>	<b>270,529</b>	<b>206,336</b>	<b>213,981</b>	<b>202,509</b>	<b>216,617</b>	<b>211,938</b>	<b>232,731</b>	<b>243,859</b>	<b>259,713</b>	<b>282,614</b>	<b>302,634</b>

\*FY2019/3 figures adjusted to reflect changes instituted as of FY2020/3 in the accounting of digital content sales.