

Consolidated Balance Sheets (JPNGAAP) ~Assets~

Millions of yen	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012	03/2013	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019
Assets																
Current assets																
Cash and deposits	58,676	81,243	75,257	99,852	111,515	111,981	111,211	111,126	111,495	100,418	115,367	103,631	117,306	129,364	136,785	129,468
Notes and accounts receivable	12,046	7,670	33,215	21,206	17,738	15,432	30,682	15,474	18,431	30,226	22,110	20,973	21,487	26,053	24,383	35,382
Short-term investment securities	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	-
Inventories	809	1,112	5,489	4,188	4,268	-	-	-	-	-	-	-	-	-	-	-
Merchandises and finished goods	-	-	-	-	-	4,917	3,237	2,992	2,343	2,376	2,013	1,881	2,428	2,820	3,233	4,484
Work in progress	-	-	-	-	-	291	54	287	738	47	700	4	109	11	3	5
Raw materials and supplies	-	-	-	-	-	581	469	427	573	357	433	314	233	302	253	330
Content production account	10,128	15,510	7,312	11,903	14,793	18,392	16,025	19,890	25,047	15,805	20,556	35,113	41,419	34,548	44,167	50,711
Deferred tax assets	1,850	3,440	7,877	5,634	4,158	3,882	6,231	4,493	5,022	5,438	4,819	4,818	6,561	7,029	-	-
Income taxes receivable	-	-	-	-	-	-	5,994	6,907	6,396	2,223	288	-	-	-	-	-
Other	1,157	1,337	3,968	4,656	3,642	3,179	4,973	2,821	2,236	2,279	7,465	4,201	5,275	9,222	7,486	9,770
Allowance for doubtful accounts	(227)	(262)	(868)	(832)	(385)	(270)	(533)	(120)	(124)	(136)	(151)	(122)	(143)	(314)	(212)	(265)
Total current assets	84,441	110,053	132,251	146,608	155,730	158,387	213,347	164,301	172,161	159,035	173,604	170,815	194,679	209,038	216,100	229,888
Non-current assets																
Property and equipment																
Buildings and structures	3,445	3,667	18,694	17,316	17,024	16,467	16,809	17,617	16,645	17,875	18,016	13,212	13,779	14,777	15,657	17,179
Accumulated depreciation	(1,250)	(1,525)	(11,546)	(11,354)	(11,641)	(11,849)	(12,198)	(12,771)	(12,414)	(11,619)	(12,296)	(8,611)	(8,654)	(9,365)	(9,993)	(10,663)
Buildings and structures (net)	2,195	2,142	7,148	5,962	5,382	4,618	4,610	4,846	4,231	6,256	5,719	4,601	5,124	5,412	5,663	6,515
Tools and fixtures	8,445	9,116	12,481	11,365	11,357	11,577	13,582	10,840	11,147	12,558	13,062	13,074	13,312	13,694	14,021	14,759
Accumulated depreciation	(5,367)	(6,162)	(8,761)	(7,963)	(8,124)	(8,274)	(11,171)	(9,031)	(9,245)	(8,885)	(9,240)	(9,699)	(10,047)	(10,626)	(9,855)	(10,065)
Tools and fixtures (net)	3,077	2,954	3,719	3,401	3,233	3,302	2,410	1,808	1,902	3,672	3,822	3,375	3,265	3,067	4,165	4,693
Amusement equipment	-	-	58,733	41,577	31,393	21,344	23,919	19,948	19,601	20,014	20,222	16,559	15,457	16,247	16,910	17,435
Accumulated depreciation	-	-	(45,292)	(30,778)	(25,486)	(18,753)	(21,086)	(17,643)	(17,008)	(17,804)	(17,830)	(15,105)	(14,012)	(14,455)	(14,588)	(14,790)
Amusement equipment (net)	-	-	13,440	10,798	5,906	2,590	2,832	2,304	2,593	2,209	2,392	1,454	1,445	1,792	2,322	2,645
Other	7	16	26	24	19	56	144	188	193	169	129	127	101	181	177	184
Accumulated depreciation	(7)	(8)	(15)	(19)	(15)	(20)	(51)	(99)	(127)	(109)	(87)	(83)	(47)	(79)	(115)	(115)
Other (net)	0	7	10	5	3	36	92	89	65	59	41	43	54	101	62	68
Land	3,813	3,813	5,516	5,404	5,404	8,515	8,277	8,277	8,102	7,964	7,939	4,008	3,798	3,798	3,795	3,782
Construction in progress	-	-	159	91	8	19	626	2	288	5	1	136	61	62	50	183
Total property and equipment	9,087	8,918	29,995	25,664	19,939	19,082	18,850	17,328	17,183	20,169	19,917	13,620	13,748	14,234	16,060	17,889
Intangible assets																
Goodwill	-	4,934	23,446	20,276	18,883	17,771	10,233	-	-	-	-	-	-	-	-	-
Other	7,550	1,161	1,942	1,381	1,140	925	11,390	10,324	10,121	10,940	10,835	10,192	6,447	4,735	4,559	5,105
Total intangible assets	7,550	6,096	25,389	21,657	20,024	18,697	21,623	10,324	10,121	10,940	10,835	10,192	6,447	4,735	4,559	5,105
Investments and other assets																
Investment securities	3,516	1,295	1,459	455	656	2,063	567	386	598	493	701	1,172	749	780	154	1,226
Long-term loans	4	9	173	176	171	360	6	-	-	-	-	-	-	-	-	-
Guarantee deposits	2,864	2,863	17,361	14,198	13,235	12,327	13,530	12,316	12,785	10,121	9,746	10,167	9,173	9,204	9,879	10,373
Construction support deposits	-	-	2,158	1,886	1,524	1,249	1,125	-	-	-	-	-	-	-	-	-
Claims in bankruptcy	-	-	2,240	5,065	327	376	202	-	-	-	-	-	-	-	-	-
Net defined benefit asset	-	-	-	-	-	-	-	-	-	-	-	-	-	120	155	93
Deferred tax assets	2,665	1,768	6,523	4,939	852	952	1,682	1,082	460	1,229	1,125	1,198	4,972	2,572	8,902	7,922
Other	502	689	533	541	621	528	300	1,280	1,341	1,150	1,495	5,192	3,185	3,394	3,965	5,418
Allowance for doubtful accounts	-	-	(4,738)	(5,515)	(948)	(831)	(706)	(683)	(672)	(631)	(809)	(420)	(224)	(222)	(63)	(61)
Total investments and other assets	9,554	6,626	25,712	21,748	16,440	17,027	16,707	14,382	14,514	12,363	12,259	17,309	17,856	15,850	22,993	24,974
Total non-current assets	26,192	21,641	81,097	69,071	56,404	54,806	57,182	42,034	41,819	43,473	43,012	41,122	38,052	34,820	43,612	47,968
Total assets	110,633	131,695	213,348	215,679	212,134	213,194	270,529	206,336	213,981	202,509	216,617	211,938	232,731	243,859	259,713	277,856

Consolidated Balance Sheets (JPNGAAP) ~Liabilities and Net Assets~

Millions of yen	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012	03/2013	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019
Liabilities																
Current liabilities																
Notes and accounts payable	3,205	2,241	12,124	13,275	10,704	10,097	10,666	7,777	9,220	8,653	11,563	11,820	14,671	14,220	14,848	22,050
Short-term loans	-	-	-	-	26	26	2,808	1,338	5,253	5,726	6,852	7,122	9,722	8,437	8,931	8,685
Long-term borrowings due within one year	18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Current portion of corporate bonds	-	-	-	-	-	-	37,000	-	-	-	35,000	-	-	-	-	-
Other accounts payable	1,020	1,190	6,509	4,773	3,912	2,884	3,528	-	-	-	-	-	-	-	-	-
Accrued expenses	1,551	1,662	6,413	3,379	1,859	1,503	6,611	-	-	-	-	-	-	-	-	-
Accrued income taxes	1,313	9,994	4,848	994	763	3,239	4,090	2,269	4,034	1,499	2,980	3,974	5,726	1,665	9,162	1,694
Accrued consumption taxes	408	1,022	1,245	895	699	686	2,839	-	-	-	-	-	-	-	-	-
Advance payments	697	896	991	1,188	1,145	563	920	-	-	-	-	-	-	-	-	-
Deposits received	354	385	421	490	551	517	561	-	-	-	-	-	-	-	-	-
Provision for bonuses	1,239	1,021	2,648	1,872	1,802	1,413	1,571	1,453	1,200	966	1,771	1,696	2,672	2,358	3,246	3,273
Provision for sales returns	1,569	1,316	1,186	2,271	1,135	1,598	4,046	1,780	1,545	4,319	4,609	4,865	3,334	6,197	3,985	9,178
Provision for game arcade closings	-	-	292	2,973	226	445	321	487	260	256	251	379	75	64	58	49
Deferred tax liabilities	-	-	-	-	-	-	-	-	-	-	3	-	-	-	-	-
Asset retirement obligations	-	-	-	-	-	-	-	63	2	3	3	9	5	17	-	5
Other	807	1,057	1,159	289	257	499	291	13,332	12,258	15,989	17,472	20,062	19,529	22,482	18,610	20,968
Total current liabilities	12,185	20,790	37,840	32,404	23,082	23,477	75,257	28,504	33,778	37,414	80,508	49,931	55,737	55,445	58,842	65,906
Non-current liabilities																
Corporate bonds	-	-	50,000	50,000	37,000	37,000	35,000	35,000	35,000	35,000	-	-	-	-	-	-
Provision for employees' retirement benefits	978	1,173	3,001	2,169	1,528	1,644	2,170	3,061	3,808	4,714	-	-	-	-	-	-
Provision for directors' retirement benefits	110	55	189	262	215	236	250	266	234	244	178	151	162	88	88	52
Provision for game arcade closings	-	-	-	-	796	721	645	590	584	468	383	423	127	83	41	-
Net defined benefit liabilities	-	-	-	-	-	-	-	-	-	-	4,425	2,200	2,747	2,546	2,676	2,893
Deferred tax liabilities	-	-	-	-	-	-	2,354	2,577	2,605	1,655	1,978	2,371	2,153	573	896	1,383
Asset retirement obligations	-	-	-	-	-	-	-	657	149	800	807	953	2,355	2,450	2,812	3,132
Other	63	84	202	204	1,318	1,390	593	534	523	574	658	591	665	767	994	1,257
Total non-current liabilities	1,152	1,313	53,394	52,635	40,858	40,992	41,013	42,687	42,906	43,457	8,432	6,692	8,210	6,510	7,510	8,719
Total liabilities	13,338	22,103	91,234	85,040	63,940	64,469	116,271	71,192	76,684	80,872	88,940	56,623	63,948	61,955	66,353	74,626
(Minority interests)																
(Minority interests)	594	658	1,120	-	-	-	-	-	-	-	-	-	-	-	-	-
Shareholders' equity																
I Common stock	7,154	7,433	7,803	-	-	-	-	-	-	-	-	-	-	-	-	-
II Capital surplus	36,393	36,673	37,044	-	-	-	-	-	-	-	-	-	-	-	-	-
III Retained earnings	53,931	65,561	76,022	-	-	-	-	-	-	-	-	-	-	-	-	-
IV Unrealized gains on revaluation of other investment securities	363	472	531	-	-	-	-	-	-	-	-	-	-	-	-	-
V Foreign currency translation adjustments	(898)	(807)	(97)	-	-	-	-	-	-	-	-	-	-	-	-	-
VI Treasury stock	(245)	(401)	(506)	-	-	-	-	-	-	-	-	-	-	-	-	-
Total shareholders' equity	96,700	108,933	120,993	-	-	-	-	-	-	-	-	-	-	-	-	-
Total liabilities, minority interests and shareholders' equity	110,633	131,695	213,348	-	-	-	-	-	-	-	-	-	-	-	-	-
Net assets																
Shareholders' equity																
Common stock	-	-	-	8,038	14,928	15,134	15,204	15,204	15,204	15,204	15,368	23,680	23,753	23,828	23,868	24,039
Capital surplus	-	-	-	37,279	44,169	44,375	44,444	44,444	44,444	44,444	44,607	52,920	52,993	53,067	53,107	53,281
Retained earnings	-	-	-	84,315	90,295	93,220	98,848	82,711	85,320	68,153	71,298	79,355	95,581	109,764	129,513	140,235
Treasury stock	-	-	-	(540)	(841)	(852)	(856)	(859)	(861)	(862)	(870)	(876)	(888)	(897)	(10,159)	(10,162)
Total shareholders' equity	-	-	-	129,092	148,552	151,879	157,641	141,501	144,108	126,940	130,404	155,079	171,439	185,763	196,330	207,394
Accumulated other comprehensive income (loss)																
Unrealized loss on revaluation of other investment securities	-	-	-	(8)	(12)	(71)	(9)	(14)	124	57	253	618	341	364	89	116
Foreign currency translation adjustments	-	-	-	377	(1,504)	(4,488)	(4,951)	(7,929)	(8,696)	(6,911)	(4,780)	(1,292)	(3,207)	(4,640)	(3,674)	(4,651)
Remeasurements of defined benefit plans	-	-	-	-	-	-	-	-	-	-	432	99	(607)	(165)	(132)	(285)
Total accumulated other comprehensive income (loss)	-	-	-	368	(1,517)	(4,560)	(4,960)	(7,943)	(8,572)	(6,853)	(4,094)	(574)	(3,474)	(4,440)	(3,718)	(4,820)
Subscription rights to shares	-	-	-	-	81	410	715	814	977	652	348	327	374	453	603	517
(Minority interests)	-	-	-	1,178	1,077	995	861	771	783	897	1,018	482	-	-	-	-
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	443	128	144	139
Total net assets	-	-	-	130,639	148,193	148,724	154,258	135,143	137,297	121,636	127,676	155,314	168,783	181,904	193,359	203,230
Total liabilities and net assets	-	-	-	215,679	212,134	213,194	270,529	206,336	213,981	202,509	216,617	211,938	232,731	243,859	259,713	277,856