

Consolidated Balance Sheets (JPNGAAP)

~Assets~

Millions of yen	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012
Assets									
Current assets									
Cash and deposits	58,676	81,243	75,257	99,852	111,515	111,981	111,211	111,126	111,495
Notes and accounts receivable	12,046	7,670	33,215	21,206	17,738	15,432	30,682	15,474	18,431
Short-term investment securities	-	-	-	-	-	-	35,000	-	-
Inventories	809	1,112	5,489	4,188	4,268	-	-	-	-
Merchandises and finished goods	-	-	-	-	-	4,917	3,237	2,992	2,343
Work in progress	-	-	-	-	-	291	54	287	738
Raw materials and supplies	-	-	-	-	-	581	469	427	573
Content production account	10,128	15,510	7,312	11,903	14,793	18,392	16,025	19,890	25,047
Deferred tax assets	1,850	3,440	7,877	5,634	4,158	3,882	6,231	4,493	5,022
Income taxes receivable	-	-	-	-	-	-	5,994	6,907	6,396
Other	1,157	1,337	3,968	4,656	3,642	3,179	4,973	2,821	2,236
Allowance for doubtful accounts	(227)	(262)	(868)	(832)	(385)	(270)	(533)	(120)	(124)
Total current assets	84,441	110,053	132,251	146,608	155,730	158,387	213,347	164,301	172,161
Non-current assets									
Property and equipment									
Buildings and structures	3,445	3,667	18,694	17,316	17,024	16,467	16,809	17,617	16,645
Accumulated depreciation	(1,250)	(1,525)	(11,546)	(11,354)	(11,641)	(11,849)	(12,198)	(12,771)	(12,414)
Buildings and structures (net)	2,195	2,142	7,148	5,962	5,382	4,618	4,610	4,846	4,231
Tools and fixtures	8,445	9,116	12,481	11,365	11,357	11,577	13,582	10,840	11,147
Accumulated depreciation	(5,367)	(6,162)	(8,761)	(7,963)	(8,124)	(8,274)	(11,171)	(9,031)	(9,245)
Tools and fixtures (net)	3,077	2,954	3,719	3,401	3,233	3,302	2,410	1,808	1,902
Amusement equipment	-	-	58,733	41,577	31,393	21,344	23,919	19,948	19,601
Accumulated depreciation	-	-	(45,292)	(30,778)	(25,486)	(18,753)	(21,086)	(17,643)	(17,008)
Amusement equipment (net)	-	-	13,440	10,798	5,906	2,590	2,832	2,304	2,593
Other	7	16	26	24	19	56	144	188	193
Accumulated depreciation	(7)	(8)	(15)	(19)	(15)	(20)	(51)	(99)	(127)
Other (net)	0	7	10	5	3	36	92	89	65
Land	3,813	3,813	5,516	5,404	5,404	8,515	8,277	8,277	8,102
Construction in progress	-	-	159	91	8	19	626	2	288
Total property and equipment	9,087	8,918	29,995	25,664	19,939	19,082	18,850	17,328	17,183
Intangible assets									
Goodwill	-	4,934	23,446	20,276	18,883	17,771	10,233	-	-
Other	7,550	1,161	1,942	1,381	1,140	925	11,390	10,324	10,121
Total intangible assets	7,550	6,096	25,389	21,657	20,024	18,697	21,623	10,324	10,121
Investments and other assets									
Investment securities	3,516	1,295	1,459	455	656	2,063	567	386	598
Long-term loans	4	9	173	176	171	360	6	-	-
Guarantee deposits	2,864	2,863	17,361	14,198	13,235	12,327	13,530	12,316	12,785
Construction support deposits	-	-	2,158	1,886	1,524	1,249	1,125	-	-
Claims in bankruptcy	-	-	2,240	5,065	327	376	202	-	-
Net defined benefit asset	-	-	-	-	-	-	-	-	-
Deferred tax assets	2,665	1,768	6,523	4,939	852	952	1,682	1,082	460
Other	502	689	533	541	621	528	300	1,280	1,341
Allowance for doubtful accounts	-	-	(4,738)	(5,515)	(948)	(831)	(706)	(683)	(672)
Total investments and other assets	9,554	6,626	25,712	21,748	16,440	17,027	16,707	14,382	14,514
Total non-current assets	26,192	21,641	81,097	69,071	56,404	54,806	57,182	42,034	41,819
Total assets	110,633	131,695	213,348	215,679	212,134	213,194	270,529	206,336	213,981

Consolidated Balance Sheets (JPNGAAP)

~Assets~

Millions of yen	03/2013	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019	03/2020	03/2021
Assets									
Current assets									
Cash and deposits	100,418	115,367	103,631	117,306	129,364	136,785	129,468	123,450	146,229
Notes and accounts receivable	30,226	22,110	20,973	21,487	26,053	24,383	40,396	41,474	43,036
Short-term investment securities	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-
Merchandises and finished goods	2,376	2,013	1,881	2,428	2,820	3,233	4,484	5,850	3,829
Work in progress	47	700	4	109	11	3	5	206	212
Raw materials and supplies	357	433	314	233	302	253	330	433	363
Content production account	15,805	20,556	35,113	41,419	34,548	44,167	50,620	71,479	78,153
Deferred tax assets	5,438	4,819	4,818	6,561	7,029	-	-	-	-
Income taxes receivable	2,223	288	-	-	-	-	-	-	-
Other	2,279	7,465	4,201	5,275	9,222	7,486	9,770	8,163	11,987
Allowance for doubtful accounts	(136)	(151)	(122)	(143)	(314)	(212)	(265)	(161)	(190)
Total current assets	159,035	173,604	170,815	194,679	209,038	216,100	234,811	250,896	283,622
Non-current assets									
Property and equipment									
Buildings and structures	17,875	18,016	13,212	13,779	14,777	15,657	17,179	18,341	18,735
Accumulated depreciation	(11,619)	(12,296)	(8,611)	(8,654)	(9,365)	(9,993)	(10,663)	(11,603)	(12,888)
Buildings and structures (net)	6,256	5,719	4,601	5,124	5,412	5,663	6,515	6,738	5,847
Tools and fixtures	12,558	13,062	13,074	13,312	13,694	14,021	14,759	15,943	17,716
Accumulated depreciation	(8,885)	(9,240)	(9,699)	(10,047)	(10,626)	(9,855)	(10,065)	(11,112)	(12,992)
Tools and fixtures (net)	3,672	3,822	3,375	3,265	3,067	4,165	4,693	4,830	4,723
Amusement equipment	20,014	20,222	16,559	15,457	16,247	16,910	17,435	17,529	17,275
Accumulated depreciation	(17,804)	(17,830)	(15,105)	(14,012)	(14,455)	(14,588)	(14,790)	(15,420)	(15,459)
Amusement equipment (net)	2,209	2,392	1,454	1,445	1,792	2,322	2,645	2,108	1,816
Other	169	129	127	101	181	177	184	3,425	4,116
Accumulated depreciation	(109)	(87)	(83)	(47)	(79)	(115)	(115)	(484)	(1,095)
Other (net)	59	41	43	54	101	62	68	2,940	3,021
Land	7,964	7,939	4,008	3,798	3,798	3,795	3,782	3,782	3,782
Construction in progress	5	1	136	61	62	50	183	147	465
Total property and equipment	20,169	19,917	13,620	13,748	14,234	16,060	17,889	20,547	19,656
Intangible assets									
Goodwill	-	-	-	-	-	-	-	-	-
Other	10,940	10,835	10,192	6,447	4,735	4,559	5,105	5,387	5,540
Total intangible assets	10,940	10,835	10,192	6,447	4,735	4,559	5,105	5,387	5,540
Investments and other assets									
Investment securities	493	701	1,172	749	780	154	1,226	2,308	2,537
Long-term loans	-	-	-	-	-	-	-	-	-
Guarantee deposits	10,121	9,746	10,167	9,173	9,204	9,879	10,373	10,612	9,776
Construction support deposits	-	-	-	-	-	-	-	-	-
Claims in bankruptcy	-	-	-	-	-	-	-	-	-
Net defined benefit asset	-	-	-	-	120	155	93	-	477
Deferred tax assets	1,229	1,125	1,198	4,972	2,572	8,902	7,757	8,731	9,630
Other	1,150	1,495	5,192	3,185	3,394	3,965	5,418	4,238	4,961
Allowance for doubtful accounts	(631)	(809)	(420)	(224)	(222)	(63)	(61)	(88)	(57)
Total investments and other assets	12,363	12,259	17,309	17,856	15,850	22,993	24,809	25,802	27,325
Total non-current assets	43,473	43,012	41,122	38,052	34,820	43,612	47,803	51,737	52,522
Total assets	202,509	216,617	211,938	232,731	243,859	259,713	282,614	302,634	336,144

Consolidated Balance Sheets (JPNGAAP)

~Liabilities and Net Assets~

Millions of yen	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012
Liabilities									
Current liabilities									
Notes and accounts payable	3,205	2,241	12,124	13,275	10,704	10,097	10,666	7,777	9,220
Short-term loans	-	-	-	-	26	26	2,808	1,338	5,253
Long-term borrowings due within one year	18	-	-	-	-	-	-	-	-
Current portion of corporate bonds	-	-	-	-	-	-	37,000	-	-
Other accounts payable	1,020	1,190	6,509	4,773	3,912	2,884	3,528	-	-
Accrued expenses	1,551	1,662	6,413	3,379	1,859	1,503	6,611	-	-
Accrued income taxes	1,313	9,994	4,848	994	763	3,239	4,090	2,269	4,034
Accrued consumption taxes	408	1,022	1,245	895	699	686	2,839	-	-
Advance payments	697	896	991	1,188	1,145	563	920	-	-
Deposits received	354	385	421	490	551	517	561	-	-
Provision for bonuses	1,239	1,021	2,648	1,872	1,802	1,413	1,571	1,453	1,200
Provision for sales returns	1,569	1,316	1,186	2,271	1,135	1,598	4,046	1,780	1,545
Provision for game arcade closings	-	-	292	2,973	226	445	321	487	260
Deferred tax liabilities	-	-	-	-	-	-	-	-	-
Asset retirement obligations	-	-	-	-	-	-	-	63	2
Other	807	1,057	1,159	289	257	499	291	13,332	12,258
Total current liabilities	12,185	20,790	37,840	32,404	23,082	23,477	75,257	28,504	33,778
Non-current liabilities									
Corporate bonds	-	-	50,000	50,000	37,000	37,000	35,000	35,000	35,000
Provision for employees' retirement benefits	978	1,173	3,001	2,169	1,528	1,644	2,170	3,061	3,808
Provision for directors' retirement benefits	110	55	189	262	215	236	250	266	234
Provision for game arcade closings	-	-	-	-	796	721	645	590	584
Net defined benefit liabilities	-	-	-	-	-	-	-	-	-
Deferred tax liabilities	-	-	-	-	-	-	2,354	2,577	2,605
Asset retirement obligations	-	-	-	-	-	-	-	657	149
Other	63	84	202	204	1,318	1,390	593	534	523
Total non-current liabilities	1,152	1,313	53,394	52,635	40,858	40,992	41,013	42,687	42,906
Total liabilities	13,338	22,103	91,234	85,040	63,940	64,469	116,271	71,192	76,684
(Minority interests)									
(Minority interests)	594	658	1,120	-	-	-	-	-	-
Shareholders' equity									
I Common stock	7,154	7,433	7,803	-	-	-	-	-	-
II Capital surplus	36,393	36,673	37,044	-	-	-	-	-	-
III Retained earnings	53,931	65,561	76,022	-	-	-	-	-	-
IV Unrealized gains on revaluation of other investment securities	363	472	531	-	-	-	-	-	-
V Foreign currency translation adjustments	(898)	(807)	(97)	-	-	-	-	-	-
VI Treasury stock	(245)	(401)	(506)	-	-	-	-	-	-
Total shareholders' equity	96,700	108,933	120,993	-	-	-	-	-	-
Total liabilities, minority interests and shareholders' equity	110,633	131,695	213,348	-	-	-	-	-	-
Net assets									
Shareholders' equity									
Common stock	-	-	-	8,038	14,928	15,134	15,204	15,204	15,204
Capital surplus	-	-	-	37,279	44,169	44,375	44,444	44,444	44,444
Retained earnings	-	-	-	84,315	90,295	93,220	98,848	82,711	85,320
Treasury stock	-	-	-	(540)	(841)	(852)	(856)	(859)	(861)
Total shareholders' equity	-	-	-	129,092	148,552	151,879	157,641	141,501	144,108
Accumulated other comprehensive income (loss)									
Unrealized loss on revaluation of other investment securities	-	-	-	(8)	(12)	(71)	(9)	(14)	124
Foreign currency translation adjustments	-	-	-	377	(1,504)	(4,488)	(4,951)	(7,929)	(8,696)
Remeasurements of defined benefit plans	-	-	-	-	-	-	-	-	-
Total accumulated other comprehensive income (loss)	-	-	-	368	(1,517)	(4,560)	(4,960)	(7,943)	(8,572)
Subscription rights to shares	-	-	-	-	81	410	715	814	977
(Minority interests)	-	-	-	1,178	1,077	995	861	771	783
Non-controlling interests	-	-	-	-	-	-	-	-	-
Total net assets	-	-	-	130,639	148,193	148,724	154,258	135,143	137,297
Total liabilities and net assets	-	-	-	215,679	212,134	213,194	270,529	206,336	213,981

Consolidated Balance Sheets (JPNGAAP)

~Liabilities and Net Assets~

Millions of yen	03/2013	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019	03/2020	03/2021
Liabilities									
Current liabilities									
Notes and accounts payable	8,653	11,563	11,820	14,671	14,220	14,848	23,592	25,537	24,559
Short-term loans	5,726	6,852	7,122	9,722	8,437	8,931	8,685	-	-
Long-term borrowings due within one year	-	-	-	-	-	-	-	-	-
Current portion of corporate bonds	-	35,000	-	-	-	-	-	-	-
Other accounts payable	-	-	-	-	-	-	-	-	-
Accrued expenses	-	-	-	-	-	-	-	-	-
Accrued income taxes	1,499	2,980	3,974	5,726	1,665	9,162	1,694	10,159	14,593
Accrued consumption taxes	-	-	-	-	-	-	-	-	-
Advance payments	-	-	-	-	-	-	-	-	-
Deposits received	-	-	-	-	-	-	-	-	-
Provision for bonuses	966	1,771	1,696	2,672	2,358	3,246	3,273	4,061	2,956
Provision for sales returns	4,319	4,609	4,865	3,334	6,197	3,985	9,178	4,253	5,873
Provision for game arcade closings	256	251	379	75	64	58	49	43	231
Deferred tax liabilities	-	3	-	-	-	-	-	-	-
Asset retirement obligations	3	3	9	5	17	-	5	3	6
Other	15,989	17,472	20,062	19,529	22,482	18,610	20,968	25,285	32,122
Total current liabilities	37,414	80,508	49,931	55,737	55,445	58,842	67,449	69,344	80,345
Non-current liabilities									
Corporate bonds	35,000	-	-	-	-	-	-	-	-
Provision for employees' retirement benefits	4,714	-	-	-	-	-	-	-	-
Provision for directors' retirement benefits	244	178	151	162	88	88	52	52	52
Provision for game arcade closings	468	383	423	127	83	41	-	40	-
Net defined benefit liabilities	-	4,425	2,200	2,747	2,546	2,676	2,893	3,214	3,492
Deferred tax liabilities	1,655	1,978	2,371	2,153	573	896	1,383	1,062	1,642
Asset retirement obligations	800	807	953	2,355	2,450	2,812	3,132	3,291	3,715
Other	574	658	591	665	767	994	1,257	3,698	3,617
Total non-current liabilities	43,457	8,432	6,692	8,210	6,510	7,510	8,719	11,360	12,521
Total liabilities	80,872	88,940	56,623	63,948	61,955	66,353	76,168	80,705	92,866
(Minority interests)									
(Minority interests)	-	-	-	-	-	-	-	-	-
Shareholders' equity									
I Common stock	-	-	-	-	-	-	-	-	-
II Capital surplus	-	-	-	-	-	-	-	-	-
III Retained earnings	-	-	-	-	-	-	-	-	-
IV Unrealized gains on revaluation of other investment securities	-	-	-	-	-	-	-	-	-
V Foreign currency translation adjustments	-	-	-	-	-	-	-	-	-
VI Treasury stock	-	-	-	-	-	-	-	-	-
Total shareholders' equity	-	-	-	-	-	-	-	-	-
Total liabilities, minority interests and shareholders' equity	-	-	-	-	-	-	-	-	-
Net assets									
Shareholders' equity									
Common stock	15,204	15,368	23,680	23,753	23,828	23,868	24,039	24,039	24,039
Capital surplus	44,444	44,607	52,920	52,993	53,067	53,107	53,281	53,388	53,593
Retained earnings	68,153	71,298	79,355	95,581	109,764	129,513	143,451	159,222	179,722
Treasury stock	(862)	(870)	(876)	(888)	(897)	(10,159)	(10,162)	(9,900)	(9,556)
Total shareholders' equity	126,940	130,404	155,079	171,439	185,763	196,330	210,610	226,750	247,799
Accumulated other comprehensive income (loss)									
Unrealized loss on revaluation of other investment securities	57	253	618	341	364	89	116	(162)	59
Foreign currency translation adjustments	(6,911)	(4,780)	(1,292)	(3,207)	(4,640)	(3,674)	(4,651)	(5,085)	(5,655)
Remeasurements of defined benefit plans	-	432	99	(607)	(165)	(132)	(285)	(318)	160
Total accumulated other comprehensive income (loss)	(6,853)	(4,094)	(574)	(3,474)	(4,440)	(3,718)	(4,820)	(5,567)	(5,435)
Subscription rights to shares	652	348	327	374	453	603	517	608	762
(Minority interests)	897	1,018	482	-	-	-	-	-	-
Non-controlling interests	-	-	-	443	128	144	139	137	151
Total net assets	121,636	127,676	155,314	168,783	181,904	193,359	206,445	221,928	243,278
Total liabilities and net assets	202,509	216,617	211,938	232,731	243,859	259,713	282,614	302,634	336,144