

Consolidated Balance Sheets (JPNGAAP)

~Assets~

Millions of yen	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012	03/2013
<b>Assets</b>										
Current assets										
Cash and deposits	58,676	81,243	75,257	99,852	111,515	111,981	111,211	111,126	111,495	100,418
Notes and accounts receivable	12,046	7,670	33,215	21,206	17,738	15,432	30,682	15,474	18,431	30,226
Short-term investment securities	-	-	-	-	-	-	35,000	-	-	-
Inventories	809	1,112	5,489	4,188	4,268	-	-	-	-	-
Merchandises and finished goods	-	-	-	-	-	4,917	3,237	2,992	2,343	2,376
Work in progress	-	-	-	-	-	291	54	287	738	47
Raw materials and supplies	-	-	-	-	-	581	469	427	573	357
Content production account	10,128	15,510	7,312	11,903	14,793	18,392	16,025	19,890	25,047	15,805
Deferred tax assets	1,850	3,440	7,877	5,634	4,158	3,882	6,231	4,493	5,022	5,438
Income taxes receivable	-	-	-	-	-	-	5,994	6,907	6,396	2,223
Other	1,157	1,337	3,968	4,656	3,642	3,179	4,973	2,821	2,236	2,279
Allowance for doubtful accounts	(227)	(262)	(868)	(832)	(385)	(270)	(533)	(120)	(124)	(136)
<b>Total current assets</b>	<b>84,441</b>	<b>110,053</b>	<b>132,251</b>	<b>146,608</b>	<b>155,730</b>	<b>158,387</b>	<b>213,347</b>	<b>164,301</b>	<b>172,161</b>	<b>159,035</b>
Non-current assets										
Property and equipment										
Buildings and structures	3,445	3,667	18,694	17,316	17,024	16,467	16,809	17,617	16,645	17,875
Accumulated depreciation	(1,250)	(1,525)	(11,546)	(11,354)	(11,641)	(11,849)	(12,198)	(12,771)	(12,414)	(11,619)
Buildings and structures (net)	2,195	2,142	7,148	5,962	5,382	4,618	4,610	4,846	4,231	6,256
Tools and fixtures	8,445	9,116	12,481	11,365	11,357	11,577	13,582	10,840	11,147	12,558
Accumulated depreciation	(5,367)	(6,162)	(8,761)	(7,963)	(8,124)	(8,274)	(11,171)	(9,031)	(9,245)	(8,885)
Tools and fixtures (net)	3,077	2,954	3,719	3,401	3,233	3,302	2,410	1,808	1,902	3,672
Amusement equipment	-	-	58,733	41,577	31,393	21,344	23,919	19,948	19,601	20,014
Accumulated depreciation	-	-	(45,292)	(30,778)	(25,486)	(18,753)	(21,086)	(17,643)	(17,008)	(17,804)
Amusement equipment (net)	-	-	13,440	10,798	5,906	2,590	2,832	2,304	2,593	2,209
Other	7	16	26	24	19	56	144	188	193	169
Accumulated depreciation	(7)	(8)	(15)	(19)	(15)	(20)	(51)	(99)	(127)	(109)
Other (net)	0	7	10	5	3	36	92	89	65	59
Land	3,813	3,813	5,516	5,404	5,404	8,515	8,277	8,277	8,102	7,964
Construction in progress	-	-	159	91	8	19	626	2	288	5
<b>Total property and equipment</b>	<b>9,087</b>	<b>8,918</b>	<b>29,995</b>	<b>25,664</b>	<b>19,939</b>	<b>19,082</b>	<b>18,850</b>	<b>17,328</b>	<b>17,183</b>	<b>20,169</b>
Intangible assets										
Goodwill	-	4,934	23,446	20,276	18,883	17,771	10,233	-	-	-
Other	7,550	1,161	1,942	1,381	1,140	925	11,390	10,324	10,121	10,940
<b>Total intangible assets</b>	<b>7,550</b>	<b>6,096</b>	<b>25,389</b>	<b>21,657</b>	<b>20,024</b>	<b>18,697</b>	<b>21,623</b>	<b>10,324</b>	<b>10,121</b>	<b>10,940</b>
Investments and other assets										
Investment securities	3,516	1,295	1,459	455	656	2,063	567	386	598	493
Long-term loans	4	9	173	176	171	360	6	-	-	-
Guarantee deposits	2,864	2,863	17,361	14,198	13,235	12,327	13,530	12,316	12,785	10,121
Construction support deposits	-	-	2,158	1,886	1,524	1,249	1,125	-	-	-
Claims in bankruptcy	-	-	2,240	5,065	327	376	202	-	-	-
Net defined benefit asset	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	2,665	1,768	6,523	4,939	852	952	1,682	1,082	460	1,229
Other	502	689	533	541	621	528	300	1,280	1,341	1,150
Allowance for doubtful accounts	-	-	(4,738)	(5,515)	(948)	(831)	(706)	(683)	(672)	(631)
<b>Total investments and other assets</b>	<b>9,554</b>	<b>6,626</b>	<b>25,712</b>	<b>21,748</b>	<b>16,440</b>	<b>17,027</b>	<b>16,707</b>	<b>14,382</b>	<b>14,514</b>	<b>12,363</b>
<b>Total non-current assets</b>	<b>26,192</b>	<b>21,641</b>	<b>81,097</b>	<b>69,071</b>	<b>56,404</b>	<b>54,806</b>	<b>57,182</b>	<b>42,034</b>	<b>41,819</b>	<b>43,473</b>
<b>Total assets</b>	<b>110,633</b>	<b>131,695</b>	<b>213,348</b>	<b>215,679</b>	<b>212,134</b>	<b>213,194</b>	<b>270,529</b>	<b>206,336</b>	<b>213,981</b>	<b>202,509</b>

Consolidated Balance Sheets (JPNGAAP)

~Assets~

Millions of yen	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019	03/2020	03/2021	03/2022
<b>Assets</b>									
Current assets									
Cash and deposits	115,367	103,631	117,306	129,364	136,785	129,468	123,450	146,229	163,088
Notes and accounts receivable	22,110	20,973	21,487	26,053	24,383	40,396	41,474	43,036	44,968
Short-term investment securities	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-
Merchandises and finished goods	2,013	1,881	2,428	2,820	3,233	4,484	5,850	3,829	4,687
Work in progress	700	4	109	11	3	5	206	212	18
Raw materials and supplies	433	314	233	302	253	330	433	363	485
Content production account	20,556	35,113	41,419	34,548	44,167	50,620	71,479	78,153	96,765
Deferred tax assets	4,819	4,818	6,561	7,029	-	-	-	-	-
Income taxes receivable	288	-	-	-	-	-	-	-	-
Other	7,465	4,201	5,275	9,222	7,486	9,770	8,163	11,987	12,711
Allowance for doubtful accounts	(151)	(122)	(143)	(314)	(212)	(265)	(161)	(190)	(268)
<b>Total current assets</b>	<b>173,604</b>	<b>170,815</b>	<b>194,679</b>	<b>209,038</b>	<b>216,100</b>	<b>234,811</b>	<b>250,896</b>	<b>283,622</b>	<b>322,455</b>
Non-current assets									
Property and equipment									
Buildings and structures	18,016	13,212	13,779	14,777	15,657	17,179	18,341	18,735	18,793
Accumulated depreciation	(12,296)	(8,611)	(8,654)	(9,365)	(9,993)	(10,663)	(11,603)	(12,888)	(13,489)
Buildings and structures (net)	5,719	4,601	5,124	5,412	5,663	6,515	6,738	5,847	5,303
Tools and fixtures	13,062	13,074	13,312	13,694	14,021	14,759	15,943	17,716	19,431
Accumulated depreciation	(9,240)	(9,699)	(10,047)	(10,626)	(9,855)	(10,065)	(11,112)	(12,992)	(14,730)
Tools and fixtures (net)	3,822	3,375	3,265	3,067	4,165	4,693	4,830	4,723	4,701
Amusement equipment	20,222	16,559	15,457	16,247	16,910	17,435	17,529	17,275	17,008
Accumulated depreciation	(17,830)	(15,105)	(14,012)	(14,455)	(14,588)	(14,790)	(15,420)	(15,459)	(15,379)
Amusement equipment (net)	2,392	1,454	1,445	1,792	2,322	2,645	2,108	1,816	1,629
Other	129	127	101	181	177	184	3,425	4,116	4,955
Accumulated depreciation	(87)	(83)	(47)	(79)	(115)	(115)	(484)	(1,095)	(1,314)
Other (net)	41	43	54	101	62	68	2,940	3,021	3,641
Land	7,939	4,008	3,798	3,798	3,795	3,782	3,782	3,782	3,782
Construction in progress	1	136	61	62	50	183	147	465	757
<b>Total property and equipment</b>	<b>19,917</b>	<b>13,620</b>	<b>13,748</b>	<b>14,234</b>	<b>16,060</b>	<b>17,889</b>	<b>20,547</b>	<b>19,656</b>	<b>19,814</b>
Intangible assets									
Goodwill	-	-	-	-	-	-	-	-	-
Other	10,835	10,192	6,447	4,735	4,559	5,105	5,387	5,540	7,375
<b>Total intangible assets</b>	<b>10,835</b>	<b>10,192</b>	<b>6,447</b>	<b>4,735</b>	<b>4,559</b>	<b>5,105</b>	<b>5,387</b>	<b>5,540</b>	<b>7,375</b>
Investments and other assets									
Investment securities	701	1,172	749	780	154	1,226	2,308	2,537	2,727
Long-term loans	-	-	-	-	-	-	-	-	-
Guarantee deposits	9,746	10,167	9,173	9,204	9,879	10,373	10,612	9,776	11,028
Construction support deposits	-	-	-	-	-	-	-	-	-
Claims in bankruptcy	-	-	-	-	-	-	-	-	-
Net defined benefit asset	-	-	-	120	155	93	-	477	649
Deferred tax assets	1,125	1,198	4,972	2,572	8,902	7,757	8,731	9,630	10,526
Other	1,495	5,192	3,185	3,394	3,965	5,418	4,238	4,961	6,384
Allowance for doubtful accounts	(809)	(420)	(224)	(222)	(63)	(61)	(88)	(57)	(57)
<b>Total investments and other assets</b>	<b>12,259</b>	<b>17,309</b>	<b>17,856</b>	<b>15,850</b>	<b>22,993</b>	<b>24,809</b>	<b>25,802</b>	<b>27,325</b>	<b>31,257</b>
<b>Total non-current assets</b>	<b>43,012</b>	<b>41,122</b>	<b>38,052</b>	<b>34,820</b>	<b>43,612</b>	<b>47,803</b>	<b>51,737</b>	<b>52,522</b>	<b>58,447</b>
<b>Total assets</b>	<b>216,617</b>	<b>211,938</b>	<b>232,731</b>	<b>243,859</b>	<b>259,713</b>	<b>282,614</b>	<b>302,634</b>	<b>336,144</b>	<b>380,902</b>

Consolidated Balance Sheets (JPNGAAP)

~Liabilities and Net Assets~

Millions of yen

	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012	03/2013
<b>Liabilities</b>										
Current liabilities										
Notes and accounts payable	3,205	2,241	12,124	13,275	10,704	10,097	10,666	7,777	9,220	8,653
Short-term loans	-	-	-	-	26	26	2,808	1,338	5,253	5,726
Long-term borrowings due within one year	18	-	-	-	-	-	-	-	-	-
Current portion of corporate bonds	-	-	-	-	-	-	37,000	-	-	-
Other accounts payable	1,020	1,190	6,509	4,773	3,912	2,884	3,528	-	-	-
Accrued expenses	1,551	1,662	6,413	3,379	1,859	1,503	6,611	-	-	-
Accrued income taxes	1,313	9,994	4,848	994	763	3,239	4,090	2,269	4,034	1,499
Accrued consumption taxes	408	1,022	1,245	895	699	686	2,839	-	-	-
Advance payments	697	896	991	1,188	1,145	563	920	-	-	-
Deposits received	354	385	421	490	551	517	561	-	-	-
Provision for bonuses	1,239	1,021	2,648	1,872	1,802	1,413	1,571	1,453	1,200	966
Provision for sales returns	1,569	1,316	1,186	2,271	1,135	1,598	4,046	1,780	1,545	4,319
Refund liabilities										
Provision for game arcade closings	-	-	292	2,973	226	445	321	487	260	256
Deferred tax liabilities	-	-	-	-	-	-	-	-	-	-
Asset retirement obligations	-	-	-	-	-	-	-	63	2	3
Other	807	1,057	1,159	289	257	499	291	13,332	12,258	15,989
<b>Total current liabilities</b>	<b>12,185</b>	<b>20,790</b>	<b>37,840</b>	<b>32,404</b>	<b>23,082</b>	<b>23,477</b>	<b>75,257</b>	<b>28,504</b>	<b>33,778</b>	<b>37,414</b>
Non-current liabilities										
Corporate bonds	-	-	50,000	50,000	37,000	37,000	35,000	35,000	35,000	35,000
Provision for employees' retirement benefits	978	1,173	3,001	2,169	1,528	1,644	2,170	3,061	3,808	4,714
Provision for directors' retirement benefits	110	55	189	262	215	236	250	266	234	244
Provision for game arcade closings	-	-	-	-	796	721	645	590	584	468
Net defined benefit liabilities	-	-	-	-	-	-	-	-	-	-
Deferred tax liabilities	-	-	-	-	-	-	2,354	2,577	2,605	1,655
Asset retirement obligations	-	-	-	-	-	-	-	657	149	800
Other	63	84	202	204	1,318	1,390	593	534	523	574
<b>Total non-current liabilities</b>	<b>1,152</b>	<b>1,313</b>	<b>53,394</b>	<b>52,635</b>	<b>40,858</b>	<b>40,992</b>	<b>41,013</b>	<b>42,687</b>	<b>42,906</b>	<b>43,457</b>
<b>Total liabilities</b>	<b>13,338</b>	<b>22,103</b>	<b>91,234</b>	<b>85,040</b>	<b>63,940</b>	<b>64,469</b>	<b>116,271</b>	<b>71,192</b>	<b>76,684</b>	<b>80,872</b>
(Minority interests)										
(Minority interests)	594	658	1,120	-	-	-	-	-	-	-
Shareholders' equity										
I Common stock	7,154	7,433	7,803	-	-	-	-	-	-	-
II Capital surplus	36,393	36,673	37,044	-	-	-	-	-	-	-
III Retained earnings	53,931	65,561	76,022	-	-	-	-	-	-	-
IV Unrealized gains on revaluation of other investment securities	363	472	531	-	-	-	-	-	-	-
V Foreign currency translation adjustments	(898)	(807)	(97)	-	-	-	-	-	-	-
VI Treasury stock	(245)	(401)	(506)	-	-	-	-	-	-	-
<b>Total shareholders' equity</b>	<b>96,700</b>	<b>108,933</b>	<b>120,993</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total liabilities, minority interests and shareholders' equity</b>	<b>110,633</b>	<b>131,695</b>	<b>213,348</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net assets</b>										
Shareholders' equity										
Common stock	-	-	-	8,038	14,928	15,134	15,204	15,204	15,204	15,204
Capital surplus	-	-	-	37,279	44,169	44,375	44,444	44,444	44,444	44,444
Retained earnings	-	-	-	84,315	90,295	93,220	98,848	82,711	85,320	68,153
Treasury stock	-	-	-	(540)	(841)	(852)	(856)	(859)	(861)	(862)
<b>Total shareholders' equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>129,092</b>	<b>148,552</b>	<b>151,879</b>	<b>157,641</b>	<b>141,501</b>	<b>144,108</b>	<b>126,940</b>
Accumulated other comprehensive income (loss)										
Unrealized loss on revaluation of other investment securities	-	-	-	(8)	(12)	(71)	(9)	(14)	124	57
Foreign currency translation adjustments	-	-	-	377	(1,504)	(4,488)	(4,951)	(7,929)	(8,696)	(6,911)
Remeasurements of defined benefit plans	-	-	-	-	-	-	-	-	-	-
<b>Total accumulated other comprehensive income (loss)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>368</b>	<b>(1,517)</b>	<b>(4,560)</b>	<b>(4,960)</b>	<b>(7,943)</b>	<b>(8,572)</b>	<b>(6,853)</b>
Subscription rights to shares	-	-	-	-	81	410	715	814	977	652
(Minority interests)	-	-	-	1,178	1,077	995	861	771	783	897
Non-controlling interests	-	-	-	-	-	-	-	-	-	-
<b>Total net assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>130,639</b>	<b>148,193</b>	<b>148,724</b>	<b>154,258</b>	<b>135,143</b>	<b>137,297</b>	<b>121,636</b>
<b>Total liabilities and net assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>215,679</b>	<b>212,134</b>	<b>213,194</b>	<b>270,529</b>	<b>206,336</b>	<b>213,981</b>	<b>202,509</b>

Consolidated Balance Sheets (JPNGAAP)  
~Liabilities and Net Assets~

Millions of yen	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019	03/2020	03/2021	03/2022
<b>Liabilities</b>									
Current liabilities									
Notes and accounts payable	11,563	11,820	14,671	14,220	14,848	23,592	25,537	24,559	27,598
Short-term loans	6,852	7,122	9,722	8,437	8,931	8,685	-	-	-
Long-term borrowings due within one year	-	-	-	-	-	-	-	-	-
Current portion of corporate bonds	35,000	-	-	-	-	-	-	-	-
Other accounts payable	-	-	-	-	-	-	-	-	-
Accrued expenses	-	-	-	-	-	-	-	-	-
Accrued income taxes	2,980	3,974	5,726	1,665	9,162	1,694	10,159	14,593	8,442
Accrued consumption taxes	-	-	-	-	-	-	-	-	-
Advance payments	-	-	-	-	-	-	-	-	-
Deposits received	-	-	-	-	-	-	-	-	-
Provision for bonuses	1,771	1,696	2,672	2,358	3,246	3,273	4,061	2,956	6,539
Provision for sales returns	4,609	4,865	3,334	6,197	3,985	9,178	4,253	5,873	-
Refund liabilities									5,616
Provision for game arcade closings	251	379	75	64	58	49	43	231	-
Deferred tax liabilities	3	-	-	-	-	-	-	-	-
Asset retirement obligations	3	9	5	17	-	5	3	6	-
Other	17,472	20,062	19,529	22,482	18,610	20,968	25,285	32,122	35,602
<b>Total current liabilities</b>	<b>80,508</b>	<b>49,931</b>	<b>55,737</b>	<b>55,445</b>	<b>58,842</b>	<b>67,449</b>	<b>69,344</b>	<b>80,345</b>	<b>83,800</b>
Non-current liabilities									
Corporate bonds	-	-	-	-	-	-	-	-	-
Provision for employees' retirement benefits	-	-	-	-	-	-	-	-	-
Provision for directors' retirement benefits	178	151	162	88	88	52	52	52	17
Provision for game arcade closings	383	423	127	83	41	-	40	-	-
Net defined benefit liabilities	4,425	2,200	2,747	2,546	2,676	2,893	3,214	3,492	3,842
Deferred tax liabilities	1,978	2,371	2,153	573	896	1,383	1,062	1,642	874
Asset retirement obligations	807	953	2,355	2,450	2,812	3,132	3,291	3,715	3,842
Other	658	591	665	767	994	1,257	3,698	3,617	4,094
<b>Total non-current liabilities</b>	<b>8,432</b>	<b>6,692</b>	<b>8,210</b>	<b>6,510</b>	<b>7,510</b>	<b>8,719</b>	<b>11,360</b>	<b>12,521</b>	<b>12,672</b>
<b>Total liabilities</b>	<b>88,940</b>	<b>56,623</b>	<b>63,948</b>	<b>61,955</b>	<b>66,353</b>	<b>76,168</b>	<b>80,705</b>	<b>92,866</b>	<b>96,472</b>
(Minority interests)									
(Minority interests)	-	-	-	-	-	-	-	-	-
Shareholders' equity									
I Common stock	-	-	-	-	-	-	-	-	-
II Capital surplus	-	-	-	-	-	-	-	-	-
III Retained earnings	-	-	-	-	-	-	-	-	-
IV Unrealized gains on revaluation of other investment securities	-	-	-	-	-	-	-	-	-
V Foreign currency translation adjustments	-	-	-	-	-	-	-	-	-
VI Treasury stock	-	-	-	-	-	-	-	-	-
Total shareholders' equity	-	-	-	-	-	-	-	-	-
<b>Total liabilities, minority interests and shareholders' equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net assets</b>									
Shareholders' equity									
Common stock	15,368	23,680	23,753	23,828	23,868	24,039	24,039	24,039	24,039
Capital surplus	44,607	52,920	52,993	53,067	53,107	53,281	53,388	53,593	53,880
Retained earnings	71,298	79,355	95,581	109,764	129,513	143,451	159,222	179,722	221,316
Treasury stock	(870)	(876)	(888)	(897)	(10,159)	(10,162)	(9,900)	(9,556)	(8,964)
<b>Total shareholders' equity</b>	<b>130,404</b>	<b>155,079</b>	<b>171,439</b>	<b>185,763</b>	<b>196,330</b>	<b>210,610</b>	<b>226,750</b>	<b>247,799</b>	<b>290,272</b>
Accumulated other comprehensive income (loss)									
Unrealized loss on revaluation of other investment securities	253	618	341	364	89	116	(162)	59	(24)
Foreign currency translation adjustments	(4,780)	(1,292)	(3,207)	(4,640)	(3,674)	(4,651)	(5,085)	(5,655)	(6,844)
Remeasurements of defined benefit plans	432	99	(607)	(165)	(132)	(285)	(318)	160	116
<b>Total accumulated other comprehensive income (loss)</b>	<b>(4,094)</b>	<b>(574)</b>	<b>(3,474)</b>	<b>(4,440)</b>	<b>(3,718)</b>	<b>(4,820)</b>	<b>(5,567)</b>	<b>(5,435)</b>	<b>(6,752)</b>
Subscription rights to shares	348	327	374	453	603	517	608	762	718
(Minority interests)	1,018	482	-	-	-	-	-	-	-
Non-controlling interests	-	-	443	128	144	139	137	151	191
<b>Total net assets</b>	<b>127,676</b>	<b>155,314</b>	<b>168,783</b>	<b>181,904</b>	<b>193,359</b>	<b>206,445</b>	<b>221,928</b>	<b>243,278</b>	<b>284,429</b>
<b>Total liabilities and net assets</b>	<b>216,617</b>	<b>211,938</b>	<b>232,731</b>	<b>243,859</b>	<b>259,713</b>	<b>282,614</b>	<b>302,634</b>	<b>336,144</b>	<b>380,902</b>