

# Consolidated Statements of Cash Flows

Millions of yen	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012	03/2013	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019	03/2020
<b>Cash flows from operating activities</b>																	
Profit (Loss) before income taxes	17,616	25,556	8,990	18,374	16,681	9,153	10,026	(9,970)	9,866	(14,948)	10,137	15,310	21,436	25,846	35,927	23,131	30,793
Depreciation and amortization	1,974	1,814	8,419	11,115	9,933	6,978	7,962	6,608	5,039	7,301	6,614	6,934	6,317	6,270	5,859	6,801	7,417
Impairment loss	-	-	4,426	368	9	859	255	437	130	939	158	640	1,961	862	40	368	367
Reversal of foreign currency translation adjustments	-	-	-	-	-	-	-	(317)	-	-	-	-	-	-	-	-	-
Loss on adjustment for changes of accounting standard for asset retirement obligation	-	-	-	-	-	-	-	462	-	-	-	-	-	-	-	-	-
Loss on content	-	-	-	-	-	-	-	1,174	-	-	-	-	-	-	-	-	-
Loss on disposal of content	-	-	-	-	-	-	-	731	-	-	-	-	-	-	-	-	-
Loss on disaster	-	-	-	-	-	-	-	48	-	-	-	-	-	-	-	-	-
Increase (decrease) in allowance for doubtful accounts	224	31	611	734	(4,949)	(221)	(190)	(394)	(1)	(38)	182	(297)	(169)	169	(251)	44	(73)
Increase (decrease) in provision for bonuses	688	(218)	643	(775)	(69)	(388)	157	(121)	(232)	(245)	760	(92)	1,138	(224)	1,096	(36)	780
Increase (decrease) in provision for sales returns	(105)	(267)	(155)	1,077	(1,136)	572	(540)	(2,026)	(203)	2,375	(214)	(298)	(1,332)	2,905	(1,979)	5,032	(4,759)
Increase (decrease) in provision for retirement benefits	576	195	(1,213)	(832)	(640)	117	525	891	747	905	-	-	-	-	-	-	-
Increase (decrease) in provision for directors' retirement benefits	(26)	(54)	19	72	(46)	20	14	15	(31)	10	(66)	(27)	10	(63)	-	(35)	-
Increase (decrease) in provision for game arcade closings	-	-	153	2,773	(1,795)	181	(129)	166	(186)	(84)	(66)	208	(328)	(53)	(48)	(50)	36
Increase (decrease) in provision for office relocation costs	(589)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in net defined benefit asset	-	-	-	-	-	-	-	-	-	-	-	-	-	7	(64)	(44)	96
Increase (decrease) in net defined benefit liability	-	-	-	-	-	-	-	-	-	-	160	(715)	(476)	291	205	96	271
Interest and dividends income	(145)	(76)	(163)	(470)	(962)	(708)	(531)	(131)	(141)	(110)	(123)	(148)	(95)	(84)	(121)	(167)	(363)
Interest expenses	7	2	29	2	0	1	30	59	61	98	93	68	67	52	84	107	135
Foreign exchange losses (gains)	-	-	-	(76)	1,670	1,255	990	2,206	399	(780)	(1,263)	(2,127)	1,749	(964)	2,940	(4,072)	665
Loss (gain) on sales of investment securities	25	(104)	(1,353)	(410)	(64)	17	(10)	0	(48)	(8)	(24)	(82)	(1)	-	(351)	(0)	-
Loss (gain) on valuation of investment securities	375	80	91	194	55	120	166	175	0	0	-	-	-	-	-	-	-
Loss (gain) on sales of shares of subsidiaries and associates	(240)	-	-	-	-	-	-	-	(192)	-	-	-	-	-	371	-	-
Loss on disposal of property and equipment	198	50	457	1,085	950	790	389	621	352	213	126	258	194	210	131	198	130
Gain on sale of property and equipment	-	0	-	-	-	-	-	-	-	-	(2)	(1,394)	(18)	(4)	(9)	(15)	(2)
Loss on sale of property and equipment	123	2	19	17	145	26	69	1	30	58	7	741	36	-	18	-	-
Loss on valuation of shares of subsidiaries and associates	125	145	-	-	-	-	-	-	-	-	-	41	1,702	0	-	680	-
Gain on divestiture of business	-	-	-	(2,697)	(47)	-	-	-	-	-	-	-	-	-	-	-	-
Accelerated amortization of goodwill	-	-	-	3,217	1,366	1,104	13,906	9,908	-	-	-	-	-	-	-	-	-
Losses on disposal and write-down of assets associated with business restructuring	-	-	-	-	789	-	-	-	-	-	-	-	-	-	-	-	-
Other losses	-	-	-	693	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in notes and accounts receivable	4,852	4,319	(16,330)	11,090	2,940	1,569	(14,157)	13,800	(3,008)	(9,903)	10,779	1,973	(910)	(4,882)	1,128	(10,799)	(1,195)
Decrease (increase) in inventories	(6,745)	(5,618)	9,140	(2,780)	(2,365)	(4,273)	9,019	(4,827)	(5,137)	10,933	(2,601)	(12,799)	(7,630)	4,257	(11,092)	(7,108)	(22,632)
Increase (decrease) in notes and accounts payable-trade	(507)	(953)	1,797	1,671	(3,095)	1,493	(890)	(2,007)	1,102	(927)	317	(2)	2,735	3,283	523	7,720	1,581
Increase (decrease) in accrued consumption taxes	(104)	614	102	(320)	(249)	(4)	2,445	(2,421)	-	-	-	-	-	-	-	-	-
Decrease (increase) in other current assets	250	(94)	57	800	(206)	1,975	(1,904)	2,218	547	(599)	(4,484)	3,360	(552)	410	1,994	(2,307)	(614)
Decrease (increase) in other non-current assets	299	(198)	358	(158)	4,827	37	223	67	56	36	93	(607)	(527)	(187)	(531)	(659)	1,298
Increase (decrease) in other current liabilities	(2,014)	701	391	(5,432)	(1,809)	(1,542)	1,257	(26)	(1,078)	2,213	969	1,634	320	881	(3,648)	2,038	3,585
Directors' bonuses paid	-	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other, net	1,958	1,632	2,643	243	1,416	597	436	576	(26)	1,151	109	(335)	210	(2,215)	874	1,065	270
<b>Subtotal</b>	<b>18,818</b>	<b>27,559</b>	<b>19,138</b>	<b>39,577</b>	<b>23,345</b>	<b>19,736</b>	<b>29,523</b>	<b>17,927</b>	<b>8,048</b>	<b>(1,409)</b>	<b>21,663</b>	<b>12,241</b>	<b>25,838</b>	<b>36,769</b>	<b>33,098</b>	<b>21,988</b>	<b>17,791</b>
Interest and dividends income received	126	83	121	487	974	713	163	198	108	691	154	161	95	89	121	167	363
Interest expenses paid	(11)	0	(30)	(5)	0	(1)	(31)	(54)	(39)	(109)	(102)	(78)	(65)	(54)	(84)	(106)	(142)
Payments for extra retirement payments	-	-	-	-	-	-	-	-	-	-	(1,066)	-	-	-	-	-	-
Proceed from compensation	-	-	-	-	-	-	-	-	-	-	351	-	-	-	-	-	-
Income taxes paid	(4,794)	(2,768)	(10,054)	(7,249)	(663)	(1,473)	(5,269)	(1,994)	(1,842)	(3,617)	(1,502)	(4,530)	(6,213)	(11,311)	(5,213)	(12,683)	(2,538)
Income taxes refund	-	-	-	-	-	-	-	1,226	961	4,555	2,200	340	530	45	2,717	2,768	2,530
Income taxes paid for prior periods	-	-	-	-	-	-	(3,548)	(2,475)	(450)	-	-	-	-	-	-	-	-
<b>Net cash provided by operating activities</b>	<b>14,139</b>	<b>24,873</b>	<b>9,174</b>	<b>32,809</b>	<b>23,655</b>	<b>18,974</b>	<b>20,838</b>	<b>14,827</b>	<b>6,786</b>	<b>110</b>	<b>21,698</b>	<b>8,132</b>	<b>20,184</b>	<b>25,537</b>	<b>30,638</b>	<b>12,135</b>	<b>18,005</b>
<b>Cash flows from investing activities</b>																	
Payments into time deposits	-	-	-	-	(62)	(83)	(2,618)	(1,062)	(748)	(2,366)	(2,971)	(2,765)	(1,671)	(4,461)	(4,539)	(3,993)	(5,141)
Proceeds from withdrawal of time deposits	-	-	-	-	31	-	1,229	1,052	747	2,353	2,922	3,252	1,153	4,113	4,157	3,976	5,220
Payments for acquiring short-term securities	-	-	-	-	(4,014)	(36,000)	(35,000)	-	-	-	-	-	-	-	-	-	-
Proceeds from sales of short-term securities	-	-	-	-	4,014	36,000	-	-	-	-	-	-	-	-	-	-	-
Proceeds from redemption of securities	-	-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	-
Purchases of property and equipment	(2,709)	(1,318)	(8,258)	(10,733)	(6,597)	(9,983)	(6,076)	(4,700)	(4,620)	(10,626)	(4,823)	(4,767)	(4,053)	(5,785)	(6,378)	(8,450)	(5,827)
Proceeds from sales of property and equipment	-	-	-	-	59	103	174	45	180	157	29	5,884	200	6	9	15	2
Purchase of intangible assets	(416)	(362)	(340)	(413)	(259)	(146)	(387)	(931)	(842)	(1,392)	(566)	(875)	(461)	(851)	(858)	(1,190)	(1,587)
Proceeds from sale of intangible assets	-	-	-	-	0	0	0	0	-	-	-	-	-	-	-	-	-
Payments for acquiring investment securities	-	-	-	-	(347)	(1,506)	-	-	-	-	-	-	-	-	-	(1,074)	(1,612)
Proceeds from sales of investment securities	-	-	1,504	443	155	4	7	0	49	10	53	112	1	642	0	-	-
Proceeds from redemption of investment securities	-	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of investments in subsidiaries	-	-	-	-	-	-	-	(20)	(9)	(73)	(223)	(1,872)	(330)	(100)	(210)	(380)	(85)
Proceeds from the liquidation of subsidiaries and associates	-	-	-	-	-	-	391	-	-	-	-	-	-	69	5	-	-
Payments for acquiring shares in subsidiaries and affiliated companies	(6,461)	(27)	(53,747)	(63)	(90)	(1)	-	-	-	-	-	-	-	-	-	(294)	-
Payments for acquiring bonds in subsidiaries and affiliated companies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(697)	-
Payments for purchase of investments in subsidiaries resulting in change in scope of consolidation	-	-	-	-	-	-	(12,202)	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of stocks of subsidiaries and associates	423	-	-	-	113	9	32	-	192	-	-	-	-	-	-	-	-
Proceeds from clearance of shares in associates	-	34	-	-	-	-	-	-	-	113	-	-	-	-	-	-	-
Proceeds from divestiture of business	-	-	-	4,514	47	-	-	-	-	-	-	-	-	-	-	-	-
Payments for guarantee deposits	(1,843)	(101)	(234)	(398)	(591)	(161)	(372)	(143)	(1,492)	(152)	(354)	(1,007)	(398)	(324)	(1,204)	(760)	(433)
Proceeds from collection of guarantee deposits	407	104	1,160	1,113	1,903	1,199	1,074	1,482	1,084	2,928	643	312	992	223	431	208	193
Other, net	20	245	(122)	(134)	(168)	(426)	(26)	(314)	(319)	(139)	(671)	(150)	(206)	(54)	(247)	(235)	(767)
<b>Net cash used in investing activities</b>	<b>(10,579)</b>	<b>574</b>	<b>(60,039)</b>	<b>(5,671)</b>	<b>(5,805)</b>	<b>(10,991)</b>	<b>(53,774)</b>	<b>30,407</b>	<b>(5,778)</b>	<b>(9,189)</b>	<b>(5,962)</b>	<b>(1,876)</b>	<b>(4,773)</b>	<b>(7,164)</b>	<b>(8,191)</b>	<b>(12,875)</b>	<b>(10,039)</b>
<b>Cash flows from financing activities</b>																	
Net increase (decrease) in short-term loans payable	(1,000)	-	-	-	-	-	-	-	3,791	-	-	-	3,428	-	-	-	-
Proceeds from short-term loans	-	-	40,000	-	-	-	2,956	-	-	-	-	-	-	-	-	-	-
Payments for short-term loans	-	-	(40,000)	-	-	-	(2,941)	(1,325)	-	-	-	-	-	-	-	-	(8,525)
Proceeds from issuance of corporate bonds	-	-	50,000	-	-	-	35,000	-	-	-	-	-	-	-	-	-	-
Redemption of bonds	-	-	-	-	-	-	-	(37,000)	-	-	-	(18,462)	-	-	-	-	-
Proceeds from issuances of new stocks	-	-	-	438	780	412	139	-	-	-	47	74	121	124	64	106	-
Purchase of treasury stock	(147)	(154)	(104)	(37)	(301)	(13)	(4)	(3)	(2)	(1)	(8)	(6)	(11)	(8)	(9,262)	(8)	(9)
Repayments of lease obligations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(485)
Proceeds from exercise of share options	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	293
Cash dividends paid	(1,955)	(3,300)	(6,617)	(3,314)	(3,882)	(3,443)	(3,442)	(4,026)	(3,446)	(3,444)	(3,446)	(3,450)	(3,654)	(5,849)	(6,0		