Aillions of yen	03/2004	03/2005	03/2006	03/2007	03/2008	03/2009	03/2010	03/2011	03/2012	03/2013
Net sales	63,202	73,864	-							
Cost of sales	22,084	25,703	68,105			79,527	108,536			
Gross profit	41,117	48,161								
Reversal of provision for sales returns	1,420	1,569	1,316			1,135				
Provision for sales returns	1,569	1,316								
Net gross profit	40,968	48,414	56,497							
Selling, general and administrative expenses	40,508	40,414	50,497	75,125	07,430	33,703	-,558	51,051	51,851	40,81
Packaging freight charge	545	634	1,623	2,493	3 2,421	2,169	3,535	2,336	1,812	1,86
Advertising expense	5,119	5,346								
Sales promotion expense	660	109								
							157	67		
Allowance for doubtful accounts	332	77			8		-	-	67	
Compensation for directors	231	233								
Salaries	3,887	4,251								
Provision for bonuses	1,130	418								,
Net periodic pension costs	491	107								
Provision for directors' retirement benefits	6	121	19							
Welfare expense	698	753	1,511	2,046	5 2,024	1,799	1,755	1,463	1,523	1,71
Rental expense	955	1,033								
Commission fee	3,023	2,667	3,204	3,357	3,209	3,399	4,105	4,228	4,621	. 7,58
Depreciation and amortization	1,179	1,141	1,648	1,464	1,463	1,397	2,281	1,903	1,000	2,09
Other	3,307	5,079	8,625	11,238	9,839	9,637	11,886	8,956	7,298	7,98
Total Selling, general and administrative expenses	21,569	21,975	41,026	49,209	9 45,929	43,426	56,303	44,365	41,118	52,89
Operating income (loss)	19,398	26,438	15,470	25,916	5 21,520	12,277	28,235	7,325	10,713	6,081
Non-operating income										
Interest income	67	72	139	467	959	696	188	95	136	10
Dividends received	78	4	23	3	2	12	343	36	4	
Foreign exchange gain	-	296	508	147	·	-	-	-	-	1,62
Rental income	0	30	63	69	70	43	30	24	17	1
Support fees received	-	-	28		-	-	-	-	-	
Facilities' installation cooperation fees		-	79	51	52	-	-	-	-	
Reversal of allowance for doubtful accounts	-	-	-	-	-	-	-	-	-	
Subsidy income		_	-	-	_	_		-	-	
Gain on forgiveness of payable for group tax	_	-	-	-	-	-	-	-	-	
Outsourcing service income		_	-			_	_	_	_	
Gain on sale of crypto assets										
Revenue from business held for sale										
				20						
Investment profit on equity method	-	-	-	29			-	-	-	
Miscellaneous income	294	138								
Total non-operating income	440	542	1,046	1,176	5 1,367	909	758	347	286	1,85
Non-operating expenses										
Interest expenses	7	2	29		. 0	1	. 30	59		
Commission fee	-	-	94	-	-	-		-	100	5
Loss on investments in securities	-	-	-	-	-	-	-	-	-	
Office transfer related expenses	-	-	-	-	-	-	-		-	
Foreign exchange loss	788	-	-	-	1,858	1,715	842	2,149	536	5
Stock issuance expenses	8	-	- '	-	-	-	-	- '	-	
Loss on disposal of inventories	-	3	151	. 119	9 119	-	-	-	-	
Loss on write-offs of content production account	-	983	460	-	1,799	-	-	- '	-	
Loss on inventory revaluation	-	-	190	281	170	-	-	-	-	
Loss on liquidation of content	-	-	-	-	-	-	-	-	-	
Loss on retirement of development related assets	-	-	-	-	-	-	-	-	-	
Stock issuance expenses		_	-	31	-	-	-	-	-	
Corporate bond issuance expenses			17		_		142	_	_	
Loss on write-off of advance license payment		_	-	244	4 -	_	-	_	_	
Expenses from business held for sale		_	-	244	-	-				
		-	-	-	-			-	-	
Investment loss on equity method	760	-	1	-		18			-	
Miscellaneous loss	25	90							3	
Total non-operating expenses	1,590	1,080	968	852	4,023	1,925	1,171	2,282	701	. 15

Aillions of yen         xtraordinary gain         Gain on sale of property and equipment         Gain on sale of investment securities         Gain on sales of registered trademarks         Gain on divesture of business         Gain on sale of shares of subsidiaries and associates         Reversal of allowance for doubtful accounts         Reversal of allowance for retirement benefits         Reversal of allowance for game arcade closings         Gain on forgiveness of debts         Gain on reversal of subscription rights to shares         Compensation income         Gain on disposition of foreign currency translation adjustment         Gain on liquidation of subsidiaries and associates	03/2004 	03/2005 0 106 - - - 111 - - - - - -	<b>03/2006</b> - 1,353	03/2007 - 410 - 2,697 - 2 465 -	03/2008 - 64 - 47 - 204 -	<b>03/2009</b> - - - 13 - -	03/2010 333 10 - - 9	03/2011 1 0 - - - 94	03/2012 - 48 - - 192	<b>03/2013</b> 2 8 - -
Gain on sale of property and equipmentGain on sale of investment securitiesGain on sales of registered trademarksGain on divesture of businessGain on sale of shares of subsidiaries and associatesReversal of allowance for doubtful accountsReversal of allowance for retirement benefitsReversal of allowance for game arcade closingsReversal of allowance for obligation related to legal proceedingsGain on forgiveness of debtsGain on reversal of subscription rights to sharesCompensation incomeGain on disposition of foreign currency translation adjustmentGain on liquidation of subsidiaries and associates	-	106 - - -	- 1,353 - - - - - - -	- 2,697 - 2	- 47 - 204 -	- - - 13		0 - -	-	2 - -
Gain on sale of investment securitiesGain on sales of registered trademarksGain on divesture of businessGain on sale of shares of subsidiaries and associatesReversal of allowance for doubtful accountsReversal of allowance for retirement benefitsReversal of allowance for game arcade closingsReversal of allowance for obligation related to legal proceedingsGain on forgiveness of debtsGain on reversal of subscription rights to sharesCompensation incomeGain on disposition of foreign currency translation adjustmentGain on liquidation of subsidiaries and associates	-	-	1,353 - - - - - - -	- 2,697 - 2	- 47 - 204 -	0 - - 13 -		0 - -	-	٤ - -
Gain on sales of registered trademarksGain on divesture of businessGain on sale of shares of subsidiaries and associatesReversal of allowance for doubtful accountsReversal of allowance for retirement benefitsReversal of allowance for game arcade closingsReversal of allowance for obligation related to legal proceedingsGain on forgiveness of debtsGain on reversal of subscription rights to sharesCompensation incomeGain on disposition of foreign currency translation adjustmentGain on liquidation of subsidiaries and associates	-	-		- 2,697 - 2	- 47 - 204 -	- - - 13		- - - 94	-	
Gain on divesture of businessGain on sale of shares of subsidiaries and associatesReversal of allowance for doubtful accountsReversal of allowance for retirement benefitsReversal of allowance for game arcade closingsReversal of allowance for obligation related to legal proceedingsGain on forgiveness of debtsGain on reversal of subscription rights to sharesCompensation incomeGain on disposition of foreign currency translation adjustmentGain on liquidation of subsidiaries and associates	- 240 - - - - - - - -	- 11		- 2	- 204 -	- - 13 -	- - 9	- - 94	- 192 -	-
Gain on sale of shares of subsidiaries and associatesReversal of allowance for doubtful accountsReversal of allowance for retirement benefitsReversal of allowance for game arcade closingsReversal of allowance for obligation related to legal proceedingsGain on forgiveness of debtsGain on reversal of subscription rights to sharesCompensation incomeGain on disposition of foreign currency translation adjustmentGain on liquidation of subsidiaries and associates	240 - - - - - - - -	- 11		- 2	- 204 -	- 13 -	- 9	- 94	192	
<ul> <li>Reversal of allowance for doubtful accounts</li> <li>Reversal of allowance for retirement benefits</li> <li>Reversal of allowance for game arcade closings</li> <li>Reversal of allowance for obligation related to legal proceedings</li> <li>Gain on forgiveness of debts</li> <li>Gain on reversal of subscription rights to shares</li> <li>Compensation income</li> <li>Gain on disposition of foreign currency translation adjustment</li> <li>Gain on liquidation of subsidiaries and associates</li> </ul>	-	-	-	2 465 -	-	13	9	94	-	
Reversal of allowance for retirement benefitsReversal of allowance for game arcade closingsReversal of allowance for obligation related to legal proceedingsGain on forgiveness of debtsGain on reversal of subscription rights to sharesCompensation incomeGain on disposition of foreign currency translation adjustmentGain on liquidation of subsidiaries and associates	- - - - - -	-		465 -	-	-	5	94		
Reversal of allowance for game arcade closingsReversal of allowance for obligation related to legal proceedingsGain on forgiveness of debtsGain on reversal of subscription rights to sharesCompensation incomeGain on disposition of foreign currency translation adjustmentGain on liquidation of subsidiaries and associates	- - - - -		-	465 -	-	-				
Reversal of allowance for obligation related to legal proceedingsGain on forgiveness of debtsGain on reversal of subscription rights to sharesCompensation incomeGain on disposition of foreign currency translation adjustmentGain on liquidation of subsidiaries and associates		-	-	-				-	-	
Gain on forgiveness of debts Gain on reversal of subscription rights to shares Compensation income Gain on disposition of foreign currency translation adjustment Gain on liquidation of subsidiaries and associates	- - -	-	-		1,098	-	-	-	-	
Gain on reversal of subscription rights to shares Compensation income Gain on disposition of foreign currency translation adjustment Gain on liquidation of subsidiaries and associates	-	-		-	-	181		-	-	
Compensation income Gain on disposition of foreign currency translation adjustment Gain on liquidation of subsidiaries and associates	-	-	-	-	-	-	22	-	-	
Gain on disposition of foreign currency translation adjustment Gain on liquidation of subsidiaries and associates	-		-	-	-	-	20	125	46	44
Gain on liquidation of subsidiaries and associates	-	-	-	-	-	-	-	-	-	
		-	-	-	-	-	-	317	-	
Gain on liquidation of subsidiaries	-	-	-	-	-	-	-	-	-	7
	-	-	-	-	-	-	-	-	-	
Gain on reversal of debts	-	-	-	-	-	-	-	-	-	
Subsidy income related to COVID-19	-	-	-	-	-	-	-	-	-	
Other	-	-	8	203	24	33	30	94	18	12
Total extraordinary gain	300	118	1,361	3,778	1,439	228	128	633	305	65
xtraordinary loss										
Loss on sale of property and equipment	123	2	19	17	145	26	69	1	30	5
Loss on disposal of property and equipment	198	50	457	1,085	950	790	389	621	352	21
Impairment loss	-	-	4,426	368	9	859	255	8,853	130	93
Loss on write-offs of bad debts	-	-	-	-	170	_	_	_	-	
Loss on evaluation of investment securities	375	80	91	194	55	120	166	175	0	
Loss on sale of investment securities	84	2	-	-	-	-	-		-	
Loss on disposal and write-downs of assets associated with business restructuring	-	_	-	2,275	1,302	-	_	_	-	
Severance payments associated with business restructuring				925	45	30	1,985	_	_	
Loss on valuation of shares of subsidiaries and associates	125	- 145	-	925	45	50	1,985	-	-	
	125	145	-	-	-	-	-	-	-	
Loss on sales of shares of subsidiaries and associates	-	-	-	-	-	-	-	-	-	
Loss on liquidation of subsidiaries and associates	-	-	209	-	-	-	72	136	-	
Adjustment loss in connection with advanced received in mobile business	-	-	302	-	-	-	-	-	-	
Accelerated amortization of goodwill	-	-	-	1,831	136	-	12,209	-	-	
Provision of amortization of consolidated adjustment account	-	145	-	-	-	-	-	-	-	
Extraordinary loss on inventory write-offs	-	-	1,652	-	-	-	-	-	-	
Allowance for doubtful accounts	-	-	505	2,086	452	-	-	-	-	
Provision for loss on store closings	-	-	153	2,784	54	286	25	311	78	6
Loss on temporary closure	-	-	-	-	-	-	-	-	-	1
Loss associated with business restructuring	-	-	-	-	-	-	1,860	-	-	
Acquisition costs	-	-	-	-	-	-	770	-	-	1
Legal settlement payment	-	-	-	-	156	15	-	-	-	
Loss on adjustment for changes of accounting standard for asset retirement obligation	-	-	-	-	-	-	-	462	_	
Loss on content	-	-	-	-	-	-	-	2,074	-	
Loss on disposal of content	-	-	-	-	-	-	-	2,398	93	3,69
Loss on evaluation of content	-	-	-	-	-	-	-	_	-	4,83
Loss on event cancellations	_	_	-	_	_	_	_	_	-	.,
Loss on disaster	-	-	-	-	-	_		570		
Other	-	16	59	60	140	221	114	398	55	1,40
Total extraordinary loss	907		7,878	11,629	3,618	2,350			741	
ncome (loss) before dividends distribution from silent partnership, income taxes (tokumei-kumiai)			9,031	18,390	16,685	9,139		(9,983)	9,862	-
vividends distribution from silent partnership (tokumei-kumiai)	24		40	16,390	10,003	(14)		(12)	(4)	
rofit (Loss) before income taxes	17,616		8,990	18,374	4 16,681	9,153				
ncome taxes-current	3,600	11,267	<b>8,990</b> 1,835	2,915	1,865	4,502				
	3,600	11,207	1,835	2,915	1,805	4,502			5,703	95
ncome taxes for prior periods	-	-	-	-	-	-	1,745		-	
efunded income taxes		-	(912)	(127)	(424)	(1,841)		(2,249)	(50)	
ncome taxes-deferred	2,962	(760)	(9,039)	3,941	6,116	198	(3,158)	2,594	79	
otal income taxes	6,563	10,506	(8,116)	6,730	7,558	2,859	469			
ncome (loss) before minority interests	-	-	-	-	-	-	-	(12,054)		
Ainority interests income (loss)	59		31	24	(73)	(39)		. ,	13	
rofit (Loss)	10,993	14,932	17,076	11,619	9,196	6,333	9,509	(12,043)	6,060	(13,71
rofit (loss) attributable to non-controlling interests	-	-	-	-	-	-	-	-	-	

Millions of yen	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019	03/2020	03/2021	03/2022	03/2023
Net sales	155,023	-	214,101			271,276				
Cost of sales	94,481	94,794	115,316	141,123	129,519	146,907	139,012	171,837	169,960	167,377
Gross profit	60,542		98,784			124,368				
Reversal of provision for sales returns	4,672	4,877	4,867	-		4,152	9,016			
Provision for sales returns	4,458					9,185				
Net gross profit	60,756		100,116			119,335	126,274			175,889
Selling, general and administrative expenses							,			
Packaging freight charge	1,848	2,014	1,751	1,726	1,874	2,062	2,304	2,436	2,999	3,459
Advertising expense	7,913		20,270			29,460				
Sales promotion expense	59									
Allowance for doubtful accounts	36					-	-	_		
Compensation for directors	572					470	497	771	738	3 587
Salaries	14,148		14,465			17,396				
Provision for bonuses	2,193		2,916							
Net periodic pension costs	1,088		539			692				
Provision for directors' retirement benefits	1,088		10		554	092	1,021	1,205	1,002	. 1,221
Welfare expense	1,846				2,522	2,642	2 025	3,051	3,396	3,587
Rental expense	1,846	1,838	2,092			2,642				
Commission fee										
	9,596		18,996 2,476			24,700				
Depreciation and amortization Other						2,410				
	6,726					8,610				
Total Selling, general and administrative expenses	50,213	56,967	74,097	-	-	94,699				
Operating income (loss)	10,543	16,426	26,018	31,295	38,176	24,635	32,759	47,226	59,261	. 44,331
Non-operating income		100	05	75	107	167	2.62	70		
Interest income	116	139				167	363		101	. 714
Dividends received	6	9	9	9	14	0	0	0	0	
Foreign exchange gain	1,798		-	-	-	3,459		2,727		
Rental income	18	20	16	16	35	72	36	17	33	38
Support fees received	-	-	-	-	-	-	-	-	-	-
Facilities' installation cooperation fees	-	-	-	-	-	-	-	-	-	-
Reversal of allowance for doubtful accounts	-	-	213			-	-	-	-	-
Subsidy income	-	17	495			-	-	-	-	-
Gain on forgiveness of payable for group tax	-	-	-	62	31	37	370	-	-	-
Outsourcing service income	-	-	-	-	-	125	-	-	-	-
Gain on sale of crypto assets									2,904	
Revenue from business held for sale									-	4,051
Investment profit on equity method	-	-	-	-	-	-	-	-	-	-
Miscellaneous income	210					136				
Total non-operating income	2,150	890	980	293	757	3,999	969	3,043	14,307	16,940
Non-operating expenses										
Interest expenses	93	68	67	52	84	107	135	87	150	) 72
Commission fee	52	74	14	6	10	5	5	19	475	1,249
Loss on investments in securities	-	-	-	-	-	40	127	169	-	-
Office transfer related expenses	-	173	44	31	152	65	-	-	-	-
Foreign exchange loss	-	-	1,545	358	2,477	-	1,173	-	-	-
Stock issuance expenses	-	-	-	-	-	-	-	-	-	-
Loss on disposal of inventories	-	-	-	-	-	-	-	-	-	-
Loss on write-offs of content production account	-	-	-	-	-	-	-	-	-	-
Loss on inventory revaluation	-	-	-	-	-	-	-	-	-	-
Loss on liquidation of content	-	-	-	-	-	-	-	-	1,289	
Loss on retirement of development related assets	-	-	-	-	-	-	-	-	862	-
Stock issuance expenses	-	-	-	-	-	-	-	-	-	-
Corporate bond issuance expenses	-	-	-	-	-	-	-	-	-	-
Loss on write-off of advance license payment	-	-	-	-	-	-	-	-	-	-
Expenses from business held for sale	-	-	-	-	-	-	-	-	-	5,191
Investment loss on equity method	-	-	-	-	-	-	-	-	-	-
Miscellaneous loss	13	15	4	11	83	0	191	9	86	5 48
Total non-operating expenses	159		1,676			219		286		
Ordinary income (loss)	12,534					28,415				

Millions of yen	03/2014	03/2015	03/2016	03/2017	03/2018	03/2019	03/2020	03/2021	03/2022	03/2023
Extraordinary gain										
Gain on sale of property and equipment	2	1,394	18	4	9	15	2	1	. 6	82
Gain on sale of investment securities	24	82	1	-	351	0	_	_	_	
Gain on sales of registered trademarks	-	-	-	-	-	-	-	-	-	68
Gain on divesture of business	_	_	-	-	_	_	-	_	-	
Gain on sale of shares of subsidiaries and associates	_	_	_	-	_	-	_	_	353	9,46
Reversal of allowance for doubtful accounts									555	5,40
Reversal of allowance for retirement benefits	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	
Reversal of allowance for game arcade closings	-	-	-	-	-	-	-	-	-	
Reversal of allowance for obligation related to legal proceedings	-	-	-	-	-	-	-	-	-	
Gain on forgiveness of debts	-	-	-	-	-	-	-	-	-	
Gain on reversal of subscription rights to shares	35	44	19	20	2	-	7	2	8	
Compensation income	351	-	-	-	-	-	-	-	-	
Gain on disposition of foreign currency translation adjustment	-	-	-	105	-	-	-	-	-	
Gain on liquidation of subsidiaries and associates	-	-	-	-	-	-	-	-	-	
Gain on liquidation of subsidiaries	-	-	- '	69	5	-	-	-	-	
Gain on reversal of debts	-	-	- '	82	-	-	-	-	-	
Subsidy income related to COVID-19	-	-	-	-	-	-	-	335	290	1
Other	-	-	- '	20		8	-	-	72	. 4
Total extraordinary gain	413	1,520	40	302	368	23	9	339	730	11,03
Extraordinary loss	1									
Loss on sale of property and equipment	7	741	36	-	18	-	-	18	. –	
Loss on disposal of property and equipment	130	258					130			1:
Impairment loss	158	640								
Loss on write-offs of bad debts	-	_	-,	-	-	-	-	-	-	
Loss on evaluation of investment securities	-	_	-	-	_	-	-	449	351	. 10
Loss on sale of investment securities		_	-	_		_	_		-	1
Loss on disposal and write-downs of assets associated with business restructuring		_	-		_	_		_		
	-	-	-	-	-	-	-	-	-	
Severance payments associated with business restructuring	-	-	-	-	-	-	-	-	220	
Loss on valuation of shares of subsidiaries and associates	-	41	1,702	0		680	-	251	. 239	49
Loss on sales of shares of subsidiaries and associates	-	-	-	-	371	-	-	-	-	
Loss on liquidation of subsidiaries and associates	-	313		4,898	-	-	-	-	-	
Adjustment loss in connection with advanced received in mobile business	-	-	-	-	-	-	-	-	-	
Accelerated amortization of goodwill	-	-	-	-	-	-	-	-	-	
Provision of amortization of consolidated adjustment account	-	-	-	-	-	-	-	-	-	
Extraordinary loss on inventory write-offs	-	-	-	-	-	-	-	-	-	
Allowance for doubtful accounts	-	-	-	-	-	-	-	-	-	
Provision for loss on store closings	153	402	15	-	_	-	117	629	-	
Loss on temporary closure	-	-	-	-	_	-	141	2,392	296	
Loss associated with business restructuring	-	-	-	-	-	-	-	-	-	
Acquisition costs	-	-	-	-	_	-	-	-	-	
Legal settlement payment	-	-	-	-	-	-	-	-	-	
Loss on adjustment for changes of accounting standard for asset retirement obligation	-	_	-	-	_	-	-	-	-	
Loss on content	-	_	-	-	-	-	-	-	-	
Loss on disposal of content	-	_	-	-	_	3,638	-	-	-	6,3
Loss on evaluation of content	1,725	_	-	-	-	-	-	-	-	-,-
Loss on event cancellations	1,725		-	_	_	_	544	_	_	
Loss on disaster							544			
	607	664	- 14	- 27	-	422	-	49	1	14
Other		664								
Total extraordinary loss	2,783			5,584	565	5,307	1,311	4,628	3 1,212	7,3
Income (loss) before dividends distribution from silent partnership, income taxes (tokumei-kumiai)	10,164	15,442		-	-	-	-	-	-	<b></b>
Dividends distribution from silent partnership (tokumei-kumiai)	26			-	-	-	-	-	-	
Profit (Loss) before income taxes	10,137					23,131				
Income taxes–current	2,807	5,136	6,690	5,331	9,216	2,968	10,581	19,430	20,511	. 11,0
Income taxes for prior periods	-	-	-	-	-	-	-	-	-	
Refunded income taxes	-	-	-	-	-	-	-	-	-	
Income taxes-deferred	715	353	(5,146)	472	. 878	784	(1,136)	(690)	(1,320)	(1,91
Total income taxes	3,522	5,489	1,544	5,804	10,094	3,753	9,444	18,740	19,191	9,1
Income (loss) before minority interests	6,615	9,820	-	-	-	-	-	-	-	
Minority interests income (loss)	16	(11)	-	-	-	-	-	-	-	
Profit (Loss)	6,598			20,042	25,832	19,378	21,348	26,954	51,031	49,2
							,=			-
Profit (loss) attributable to non-controlling interests			8		11	4	1	12	. 17	