

[Translation for Reference and Convenience Purposes Only]

This document is an abridged translation of the Japanese original of "Notice of Convocation of the 31st Annual Shareholders' Meeting" and "Reference Documents for the Shareholders' Meeting" of SQUARE ENIX HOLDINGS CO., LTD. This translation is intended for reference and convenience purposes only. In the event of any discrepancy between this translation and the Japanese original, the original shall prevail.

Securities Code: 9684

May 31, 2011

To Our Shareholders:

Yoichi Wada,
President and Representative Director
SQUARE ENIX HOLDINGS CO., LTD.
3-22-7, Yoyogi, Shibuya-ku, Tokyo

**NOTICE OF CONVOCATION OF
THE 31st ANNUAL SHAREHOLDERS' MEETING**

You are cordially invited to attend the 31st Annual Shareholders' Meeting of SQUARE ENIX HOLDINGS CO., LTD. (the "Company"), which will be held as described hereunder.

In the event that you are unable to attend the Meeting, please examine the "Reference Documents for the Shareholders' Meeting" provided below, and you may exercise your voting rights either one of the following two methods no later than 6:00 p.m., June 21, 2011 (Tuesday) (Japan Standard Time).

[Exercise of voting rights in writing (via mailing)]

Please indicate your approval or rejection of the respective agenda on the Voting Form enclosed herewith, and return the same to be delivered to us by the above deadline.

[Exercise of voting rights via electronic method (via the Internet)]

Please exercise your voting rights via the Company's electronic voting website (<http://www.evotep.jp/>). A log-in ID and a tentative password, which are indicated on the Voting Form enclosed herewith, will be required.

In cases where shareholders exercise their voting rights both in writing and via electronic method, only the latter will be valid, and where shareholders exercise their voting rights via electronic method more than once, only the last vote will be counted.

(Note: Voting via the Internet is not available to non-resident shareholders.)

(Note: Nominal shareholders such as trust banks (including custodians) who apply in advance to use the Electronic Voting Platform for Foreign and Institutional Investors operated by ICJ, Inc., may use the platform to exercise their voting rights via electronic method, as provided in the Companies Act.)

- 1. Time:** 10 a.m., June 22, 2011 (Wednesday)
- 2. Place:** Ascot Hall (B2F, South Wing) of Hotel Okura Tokyo
2-10-4 Toranomon, Minato-ku, Tokyo
Please note that the venue is different from the meeting place for the previous year's meeting.
- 3. Meeting Agenda:**
 - Reports**
 1. Business Report, Consolidated Financial Statements and Audit Reports on the Consolidated Financial Statements by Accounting Auditors and by the Board of Corporate Auditors for the 31st Term (April 1, 2010, through March 31, 2011)
 2. Non-Consolidated Financial Statements for the 31st Term (April 1, 2010, through March 31, 2011)

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Items for Resolution

- First Item:** Election of Five (5) Directors
Second Item: Election of Three (3) Corporate Auditors

- END -

Distribution of Dividends from Surplus

Pursuant to Article 459 of the Companies Act, Article 41 of the Company's Articles of Incorporation allows the Company to pay dividends upon resolution of the Board of Directors.

At the Board of Directors' meeting held on May 18, 2011, the Company has decided to distribute dividends from surplus as follows. As per the resolution, the aggregate annual dividend for the Term will be thirty (30) yen per share including the interim dividend of ten (10) yen per share paid on December 3, 2010.

- (i) Kind of Dividend Property
Cash
- (ii) Items pertaining to the allotment of property for dividend and the total amount thereof
Year-end dividend: twenty (20) yen per share of common stock
Cumulative amount of dividends for the Term: 2,301,420,040 yen.
- (iii) Effective date of the proposed dividends from surplus
June 23, 2011 (Thursday)

Notes:

Excerpts from the Business Report and Consolidated Financial Statements are to be attached to this NOTICE OF CONVOCATION and are described from page 3 onward.

Should revisions to the reference documents for the Shareholders' Meeting become necessary, such changes will be posted on the Company's website (Japanese: <http://www.square-enix.com/jpn/ir/stock/shareholdersmeeting.html> and summarized translations in English: <http://www.square-enix.com/eng/ir/stock/shareholdersmeeting.html>).

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(Excerpts from Business Report for the 31st Term)

Operation Highlights of Fiscal Year Ended March 31, 2011

The Square Enix Group (the “Group”) is continuing determined efforts to strengthen the competitiveness and profitability of its business segments of Digital Entertainment, Amusement, Publication and Merchandising. Net sales for the fiscal year ended March 31, 2011 totaled ¥125,271 million (a decrease of 34.8% from the prior fiscal year), operating income amounted to ¥7,325 million (a decrease of 74.1% from the prior fiscal year) and recurring income amounted to ¥5,390 million (a decrease of 80.6% from the prior fiscal year).

Under a rapidly changing operating environment and more prudent estimates of future cash flows, the Group wrote-off goodwill balances during the fiscal year. The resulting extraordinary loss was the main factor causing a net loss of ¥12,043 million during the fiscal year ended March 31, 2011, compared to net income of ¥9,509 million in the prior fiscal year.

During the fiscal year, an extraordinary loss of ¥570 million was recorded as a result of the Tohoku Pacific Ocean Earthquakes and Tsunami.

A discussion of results by segment for the fiscal year ended March 31, 2011 follows.

Operating Results by Business Segment

1. Digital Entertainment

The Digital Entertainment segment plans, develops, distributes and operates digital entertainment content primarily in the form of games. Digital entertainment content is offered to meet customer lifestyles across a variety of usage environments such as consumer game consoles (including handheld game machines), personal computers and mobile phones.

During the fiscal year ended March 31, 2011, while “DRAGON QUEST MONSTERS: Joker 2” released in April and “Kane & Lynch 2: Dog Days” released in August became million sellers, the segment experienced weakness in sales of console games.

In content for other platforms such as PCs and smartphones, successes are emerging such as the Group’s virtual community portal site called “Nicotto Town,” where cumulative IDs have exceeded 700,000 in December. Further, an online simulation game called “SENGOKU IXA” in partnership with Yahoo! Japan, launched fee-based services in August and continues to enjoy robust growth.

Net sales and operating income in the Digital Entertainment segment totaled ¥64,204 million and ¥11,283 million, respectively.

2. Amusement

The Amusement segment consists of the operation of amusement facilities and the planning, development and distribution of arcade game machines and related products for amusement facilities.

During the fiscal year ended March 31, 2011, amusement facilities operations met difficult market conditions with continued profit improvement efforts.

Net sales and operating income in the Amusement segment totaled ¥45,012 million and ¥2,178 million, respectively.

3. Publication

The Publication segment includes comic books, game strategy books and comic magazines.

During the fiscal year ended March 31, 2011, the Group had favorable results supported by continued strong comic book sales accelerated by TV broadcasting animation programs of popular titles.

Further, the Group has been dedicated to developing network-based businesses such as distribution of special applications for iPhone, iPod touch and iPad by which the Group’s GANGAN ONLINE, a web-based comic magazine, can be browsed.

Net sales and operating income in the Publication segment totaled ¥13,045 million and ¥3,204 million, respectively.

4. Merchandising

The Merchandising segment includes the planning, production, distribution and licensing of derivative products of titles owned by the Group.

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In the fiscal year, the Group continued to distribute and license items such as character goods and soundtracks based on the Group's own IPs while also strengthening its character goods lineup with additional products based on third party content.

Net sales and operating income in the Merchandising segment totaled ¥3,018 million and ¥680 million, respectively.

Capital Expenditures

During the fiscal year ended March 31, 2011, capital expenditures totaled ¥5,363 million, consisting mainly of investments in arcade game machines in the Amusement segment as well as game development tools and networking equipment for data centers within the Digital Entertainment segment.

Issues Facing Management

Management's key task is to create advanced, high-quality content and services that allow the Group to grow in the medium- and long-term while maintaining profitability. As the development and popularization of information technology (IT) and network environments rapidly advance, we anticipate a major transformation in the structure of the digital entertainment industry. We believe that this will be driven by factors such as increased consumer needs in the area of network-compliant entertainment and growing access to a diverse range of content by users of multi-function devices. The Group strives to respond to these changes, and has adopted a medium- to long-term management strategy that focuses on pioneering a new era in digital entertainment.

In order to achieve the Group's medium- to long-term strategy, it is imperative to expand our global business and meet customers' diverse content needs. To do so, it is critically important that the Group acquires and develops ideally suited human resources.

Basic Policy for Profit Distribution and Dividends

The Group recognizes the return of profits to shareholders as one of its most important management tasks. The Group maintains internal reserves to enable priority to be given to investments that will enhance the value of the Group. Such investments may include capital investments and M&A for the purpose of expanding existing businesses and developing new businesses. The retention of internal reserves is done while also taking into account return to shareholders, operating performance and the optimal balance for stable dividends. Accordingly, the Group strives to maintain stable and continuous dividends. The portion of dividends linked to operating results is determined by setting a consolidated payout ratio target of approximately 30%.

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Consolidated Balance Sheets

As of March 31, 2011

(Millions of Yen)

Items	Amount	Items	Amount
(ASSETS)		(LIABILITIES)	
Current assets	164,301	Current liabilities	28,504
Cash and deposits	111,126	Notes and accounts payable	7,777
Notes and accounts receivable	15,474	Short-term loans	1,338
Merchandise and finished goods	2,992	Accrued income taxes	2,269
Work in progress	287	Reserve for bonuses	1,453
Raw materials and supplies	427	Allowance for sales returns	1,780
Content production account	19,890	Allowance for game arcade closings	487
Deferred tax assets	4,493	Asset retirement obligation	63
Income taxes receivable	6,907	Other	13,332
Other	2,821	Non-current liabilities	42,687
Allowance for doubtful accounts	(120)	Corporate bonds	35,000
Non-current assets	42,034	Allowances for employees' retirement benefits	3,061
Property and equipment	17,328	Allowances for directors' retirement benefits	266
Buildings and structures	4,846	Allowance for game arcade closings	590
Tools and fixtures	1,808	Deferred tax liabilities	2,577
Amusement equipment	2,304	Asset retirement obligation	657
Land	8,277	Other	534
Construction in progress	2	Total liabilities	71,192
Other	89		
Intangible assets	10,324	(NET ASSETS)	
Other	10,324	Shareholders' equity	141,501
Investments and other assets	14,382	Common stock	15,204
Investment securities	386	Capital surplus	44,444
Rental deposits	12,316	Retained earnings	82,711
Deferred tax assets	1,082	Treasury stock	(859)
Other	1,280	Accumulated other comprehensive income	(7,943)
Allowance for doubtful accounts	(683)	Unrealized loss on revaluation of other investment securities	(14)
		Foreign currency translation adjustments	(7,929)
		Stock acquisition rights	814
		Minority interests in consolidated subsidiaries	771
		Total net assets	135,143
Total assets	206,336	Total liabilities and net assets	206,336

(Note: Amounts are rounded down to the nearest million yen.)

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Consolidated Statements of Income

From April 1, 2010 to March 31, 2011

(Millions of Yen)

Items	Amount	
Net sales		125,271
Cost of sales		75,846
Gross profit		49,424
Reversal of allowance for sales returns		4,046
Provision for allowance for sales returns		1,779
Net gross profit		51,691
Selling, general and administrative expenses		44,365
Operating income		7,325
Non-operating income		
Interest income	95	
Dividends received	36	
Rental income	24	
Miscellaneous income	190	347
Non-operating expenses		
Interest expenses	59	
Foreign exchange loss	2,149	
Miscellaneous loss	73	2,282
Recurring income		5,390
Extraordinary gain		
Gain on sale of property and equipment	1	
Reversal of allowance for doubtful accounts	94	
Gain on reversal of subscription rights to shares	125	
Gain on disposition of foreign currency translation adjustment	317	
Other	94	633
Extraordinary loss		
Loss on sale of property and equipment	1	
Loss on disposal of property and equipment	621	
Loss on liquidation of subsidiaries and affiliates	136	
Loss on evaluation of investment securities	175	
Impairment loss	8,853	
Provision of allowance for game arcade closings	311	
Loss on adjustment for changes of accounting standard for asset retirement obligation	462	
Loss on content	2,074	
Loss on disposal of content	2,398	
Loss on disaster	570	
Other	398	16,007

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(Millions of Yen)

Items	Amount	
Loss before distribution of loss from silent partnership, income taxes		(9,983)
Dividends distribution from silent partnership		(12)
Loss before income taxes and minority interests		(9,970)
Income taxes-current	1,738	
Refunded income taxes	(2,249)	
Deferred income taxes	2,594	2,083
Loss before minority interests		(12,054)
Minority interest in loss		(11)
Net loss		(12,043)

(Note: Amounts are rounded down to the nearest million yen.)

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Consolidated Statements of Changes in Net Assets

From April 1, 2010 to March 31, 2011

(Millions of Yen)

Items	Amount
Shareholders' equity	
Common stock	
Balance at the end of previous period	15,204
Changes during the period	—
Balance at the end of current period	15,204
Capital surplus	
Balance at the end of previous period	44,444
Changes during the period	
Disposal of treasury stock	(0)
Total changes during the period	(0)
Balance at the end of current period	44,444
Retained earnings	
Balance at the end of previous period	98,848
Changes during the period	
Dividends from retained earnings	(4,027)
Net loss	(12,043)
Change of scope of consolidation	(22)
Change of scope of equity method	(42)
Total changes during the period	(16,136)
Balance at the end of current period	82,711
Treasury stock	
Balance at the end of previous period	(856)
Changes during the period	
Purchase of treasury stock	(3)
Disposal of treasury stock	0
Total changes during the period	(2)
Balance at the end of current period	(859)

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(Millions of Yen)

Items	Amount
Total shareholders' equity	
Balance at the end of previous period	157,641
Changes during the period	
Dividends from retained earnings	(4,027)
Net loss	(12,043)
Purchase of treasury stock	(3)
Disposal of treasury stock	0
Change of scope of consolidation	(22)
Change of scope of equity method	(42)
Total changes during the period	(16,139)
Balance at the end of current period	141,501
Accumulated other comprehensive income	
Unrealized gain on revaluation of other investment securities	
Balance at the end of previous period	(9)
Changes during the period	
Net changes in items other than shareholders' equity	(5)
Total changes during the period	(5)
Balance at the end of current period	(14)
Foreign currency translation adjustments	
Balance at the end of previous period	(4,951)
Changes during the period	
Net changes of items other than shareholders' equity	(2,977)
Total changes during the period	(2,977)
Balance at the end of current period	(7,929)
Total accumulated other comprehensive income	
Balance at the end of previous period	(4,960)
Changes during the period	
Net changes in items other than shareholders' equity	(2,983)
Total changes during the period	(2,983)
Balance at the end of current period	(7,943)

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(Millions of Yen)

Items	Amount
Stock acquisition rights	
Balance at the end of previous period	715
Changes during the period	
Net changes of items other than shareholders' equity	98
Total changes during the period	98
Balance at the end of current period	814
Minority interests in consolidated subsidiaries	
Balance at the end of previous period	861
Changes during the period	
Net changes of items other than shareholders' equity	(90)
Total changes during the period	(90)
Balance at the end of current period	771
Total net assets	
Balance at the end of previous period	154,258
Changes during the period	
Dividends from retained earnings	(4,027)
Net loss	(12,043)
Purchase of treasury stock	(3)
Disposal of treasury stock	0
Change of scope of consolidation	(22)
Change of scope of equity method	(42)
Net changes of items other than shareholders' equity	(2,975)
Total changes during the period	(19,115)
Balance at the end of current period	135,143

(Note: Amounts are rounded down to the nearest million yen.)

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Reference Documents for the Shareholders' Meeting

First Item: Election of Five (5) Directors

The Company proposes to elect five (5) directors, as the term of office of all the incumbent directors will expire at the close of this Annual Shareholders' Meeting.

The proposed candidates are as follows:

No.	Name (Date of Birth)	Brief Personal History, Positions and Assignments in the Company and Significant Positions Concurrently Held	Number of the Company's Shares Held
1	Yoichi Wada (May 28, 1959)	Apr. 2000 Joined SQUARE CO., LTD. (currently SQUARE ENIX HOLDINGS CO., LTD.) Jun. 2000 Director Sep. 2001 Representative Director and COO Dec. 2001 Representative Director, President and CEO Apr. 2003 President and Representative Director, SQUARE ENIX CO., LTD. (currently SQUARE ENIX HOLDINGS CO., LTD.) (incumbent) Feb. 2006 Chairman and Director, TAITO CORPORATION (currently SQUARE ENIX CO., LTD.) Jul. 2006 President and Representative Director, TAITO CORPORATION (currently SQUARE ENIX CO., LTD.) Nov. 2006 Director, SQUARE ENIX OF AMERICA HOLDINGS, INC. (incumbent) Oct. 2008 President and Representative Director, SQUARE ENIX CO., LTD. (incumbent) Dec. 2008 Director, SQEX LTD. (currently SQUARE ENIX OF EUROPE HOLDINGS LTD.) (incumbent) Feb. 2010 President and Representative Director, ES1 CORPORATION (currently TAITO CORPORATION) (incumbent) (Significant Positions Concurrently Held) President and Representative Director, SQUARE ENIX CO., LTD. President and Representative Director, TAITO CORPORATION Director, SQUARE ENIX OF AMERICA HOLDINGS, INC. Director, SQUARE ENIX OF EUROPE HOLDINGS LTD.	1,700 shares

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No.	Name (Date of Birth)	Brief Personal History, Positions and Assignments in the Company and Significant Positions Concurrently Held	Number of the Company's Shares Held
2	Keiji Honda (December 29, 1957)	<p>Oct. 1987 Joined former ENIX CORPORATION (dissolved upon a merger as of April 1, 1989)</p> <p>Apr. 1994 General Manager, Software Development Division, Product Planning, ENIX CORPORATION (currently SQUARE ENIX HOLDINGS CO., LTD.)</p> <p>Jun. 1998 Director and General Manager, Software Development Division</p> <p>Oct. 2000 Representative Director, President and COO</p> <p>Apr. 2003 Executive Vice President and Representative Director, SQUARE ENIX CO., LTD. (currently SQUARE ENIX HOLDINGS CO., LTD.)</p> <p>Jun. 2004 Executive Vice President and Director</p> <p>Jan. 2005 Chairman of the Board, SQUARE ENIX (China) CO., LTD. (incumbent)</p> <p>Oct. 2006 Executive Vice President and Representative Director, SQUARE ENIX CO., LTD. (currently SQUARE ENIX HOLDINGS CO., LTD.) (incumbent)</p> <p>Oct. 2008 Executive Vice President and Representative Director, SQUARE ENIX CO., LTD. (incumbent)</p> <p>Oct. 2009 Director, SQUARE ENIX OF AMERICA HOLDINGS, INC. (incumbent)</p> <p>Oct. 2009 Director, SQUARE ENIX OF EUROPE HOLDINGS LTD. (incumbent)</p> <p>(Significant Positions Concurrently Held) Executive Vice President and Representative Director, SQUARE ENIX CO., LTD. Director, SQUARE ENIX OF AMERICA HOLDINGS, INC. Director, SQUARE ENIX OF EUROPE HOLDINGS LTD. Chairman of the Board, SQUARE ENIX (China) CO., LTD.</p>	5,625 shares

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No.	Name (Date of Birth)	Brief Personal History, Positions and Assignments in the Company and Significant Positions Concurrently Held	Number of the Company's Shares Held
3	Yosuke Matsuda (April 27, 1963)	<p>Apr. 1987 Joined Mitsui Life Insurance Company Limited</p> <p>May 1995 Joined Actus Audit Corporation</p> <p>Dec. 1998 Joined SQUARE CO., LTD. (currently SQUARE ENIX HOLDINGS CO., LTD.)</p> <p>Jan. 2000 Retired from SQUARE CO., LTD.</p> <p>Feb. 2000 Joined Showa Ota Ernst & Young Co., Ltd.</p> <p>Oct. 2001 Rejoined SQUARE CO., LTD. (currently SQUARE ENIX HOLDINGS CO., LTD.) Senior Vice President</p> <p>Apr. 2003 Senior Vice President and General Manager, Accounting and Finance Division</p> <p>Jun. 2004 Director, Accounting and Finance (incumbent)</p> <p>Feb. 2006 Director, TAITO CORPORATION (currently SQUARE ENIX CO., LTD.)</p> <p>Nov. 2006 Director, SQUARE ENIX OF AMERICA HOLDINGS, INC. (incumbent)</p> <p>Oct. 2008 Director, SQUARE ENIX CO., LTD. (incumbent)</p> <p>Dec. 2008 Director, SQEX LTD. (currently SQUARE ENIX OF EUROPE HOLDINGS LTD.) (incumbent)</p> <p>Apr. 2010 Director, TAITO CORPORATION (incumbent)</p> <p>(Significant Positions Concurrently Held)</p> <p>Director, SQUARE ENIX CO., LTD.</p> <p>Director, TAITO CORPORATION</p> <p>Director, SQUARE ENIX OF AMERICA HOLDINGS, INC.</p> <p>Director, SQUARE ENIX OF EUROPE HOLDINGS LTD.</p>	200 shares

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No.	Name (Date of Birth)	Brief Personal History, Positions and Assignments in the Company and Significant Positions Concurrently Held	Number of the Company's Shares Held
4	Yukinobu Chida (September 29, 1950)	<p>Aug. 1982 Director, former ENIX CORPORATION (dissolved upon a merger as of April 1, 1989)</p> <p>Mar. 1988 Director, ENIX PRODUCTS</p> <p>Apr. 1989 Managing Director and General Manager, Product Development Division, ENIX CORPORATION (currently SQUARE ENIX HOLDINGS CO., LTD.)</p> <p>Jul. 1992 Executive Director, Software Development Division, Publication Division, Toy Development Division and Publication Sales Division</p> <p>Apr. 1993 Executive Director and General Manager, Product Development Division</p> <p>Oct. 2000 Vice Chairman and Director</p> <p>Oct. 2002 Director</p> <p>Apr. 2003 Director, SQUARE ENIX CO., LTD. (currently SQUARE ENIX HOLDINGS CO., LTD.) (incumbent)</p> <p>Oct. 2008 Director, SQUARE ENIX CO., LTD. (incumbent) (Significant Position Concurrently Held)</p> <p>Director, SQUARE ENIX CO., LTD.</p>	256,688 shares

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No.	Name (Date of Birth)	Brief Personal History, Positions and Assignments in the Company and Significant Positions Concurrently Held	Number of the Company's Shares Held
5	Makoto Naruke (September 4, 1955)	Sep. 1982 Joined ASCII CORPORATION Oct. 1982 Dispatched to ASCII Microsoft Co., Ltd. Jun. 1986 Joined Microsoft Co., Ltd., General Manager, OEM Sales Division Sep. 1990 Director and General Manager, Marketing Division Nov. 1991 President and Representative Director May 2000 Director and Special Advisor May 2000 President and CEO, Inspire Corporation Jun. 2000 Director, SQUARE CO., LTD. (currently SQUARE ENIX HOLDINGS CO., LTD.) Apr. 2003 Director, SQUARE ENIX CO., LTD. (currently SQUARE ENIX HOLDINGS CO., LTD.) (incumbent) Aug. 2008 Member of the Board Founder, Inspire Corporation (incumbent) (Significant Positions Concurrently Held) Member of the Board, Founder, Inspire Corporation Outside Director, Suruga Bank Ltd.	0 shares

- Notes:
1. There are no special interests between any candidate and the Company.
 2. The candidate Makoto Naruke is nominated as an outside director.
 3. The candidate Makoto Naruke is nominated as an outside director with the objective of reflecting his abundant experience and broad-ranging insight as a corporate executive in the Company's management.
 4. Makoto Naruke will have served as an outside director of the Company for a term of eight years upon the close of this Annual Shareholders' Meeting.
 5. The Company has entered into a liability limitation agreement with Makoto Naruke that limits his liability to a maximum of 10 million yen or the amount prescribed by law, whichever is greater. If Mr. Naruke is elected, the Company plans to extend the term of that agreement.

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Second Item: Election of Three (3) Corporate Auditors

The Company proposes to elect three (3) corporate auditors, as the terms of office of Norikazu Yahagi, Ryoichi Kobayashi and Ryuji Matsuda will expire at the close of this Annual Shareholders' Meeting.

The proposal of this item had already been agreed upon by the Board of Corporate Auditors.

The proposed candidates are as follows:

No.	Name (Date of Birth)	Brief Personal History, Positions and Assignments in the Company and Significant Positions Concurrently Held	Number of the Company's Shares Held
1	Norikazu Yahagi (December 2, 1942)	Apr. 1966 Joined IBM Japan, Ltd. Jan. 1994 Standing Director and General Manager Business Development & Corp. Plan Division Mar. 1999 Standing Auditor Mar. 2001 Outside Corporate Auditor, Nihon Office Systems Ltd. (incumbent) Oct. 2001 Standing Director, Japan Corporate Auditors Association Jun. 2002 Corporate Auditor, SQUARE CO., LTD. (currently, SQUARE ENIX HOLDINGS CO., LTD.) Apr. 2003 Corporate Auditor, SQUARE ENIX HOLDINGS CO., LTD. (incumbent) Oct. 2003 Chairman and Director, Pan Research & Institute Corp. (incumbent) Jun. 2004 Outside Corporate Auditor, T.D.I.CO., LTD. (incumbent) Apr. 2006 Professor, Kenichi Ohmae Graduate School of Business (incumbent) Jul. 2008 Outside Corporate Auditor, Otsuka Holdings Co., Ltd. (incumbent) (Significant Positions Concurrently Held) Outside Corporate Auditor, Nihon Office Systems Ltd. Outside Corporate Auditor, Otsuka Holdings Co., Ltd. Outside Corporate Auditor, T.D.I. CO., LTD. Professor, Kenichi Ohmae Graduate School of Business	0 shares

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